

1     **Do economic effects of the anti-COVID-19 lockdowns in different regions**  
2                     **interact through supply chains?**

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4                     Abstract

5     To prevent the spread of COVID-19, many cities, states, and countries have ‘locked down’, restricting  
6     economic activities in non-essential sectors. Such lockdowns have substantially shrunk production in  
7     most countries. This study examines how the economic effects of lockdowns in different regions interact  
8     through supply chains, which are a network of firms for production, by simulating an agent-based model  
9     of production using supply-chain data for 1.6 million firms in Japan. We further investigate how the  
10    complex network structure affects the interactions between lockdown regions, emphasising the role of  
11    upstreamness and loops by decomposing supply-chain flows into potential and circular flow components.  
12    We find that a region’s upstreamness, intensity of loops, and supplier substitutability in supply chains  
13    with other regions largely determine the economic effect of the lockdown in the region. In particular,  
14    when a region lifts its lockdown, its economic recovery substantially varies depending on whether it lifts  
15    the lockdown alone or together with another region closely linked through supply chains. These results  
16    indicate that the economic effect produced by exogenous shocks in a region can affect other regions and  
17    therefore this study proposes the need for inter-region policy coordination to reduce economic loss due  
18    to lockdowns.

19    *Keywords:* COVID-19; lockdown; supply chains; simulation; propagation; interactions; network interven-  
20    tion.

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# 1 Introduction

COVID-19, a novel coronavirus (SARS-CoV-2) disease, has been spreading worldwide. To prevent its spread, many cities, regions, and countries were or have been under lockdown, suppressing economic activities. On 18 April 2020, 158 countries out of 181 implemented measures that required temporary closure or work-from-home for some sectors in some or all cities. Although some countries later lifted their lockdowns, 95 countries remained under lockdown on 30 July 2020 [1].

Closing workplaces shrinks the economic output of regions under lockdown. The negative economic effect of a lockdown in one region may diffuse through supply chains, i.e., supplier-client relationships of firms, and to other regions that are not necessarily in a lockdown. When a firm is closed due to a lockdown strategy, its client firms located elsewhere would suffer decreased production due to the lack of supply of intermediate goods and services. Suppliers of the closed firms would also see reduced production because of a shortage of demand.

Many studies have empirically confirmed the propagation of economic shocks through supply chains, particularly shocks originating from natural disasters [2, 3, 4, 5, 6, 7]. Some examine the diffusion of the effect of lockdowns because of COVID-19 on production across regions and countries and estimate the total effect using input-output (IO) linkages at the country-sector level [8, 9, 10, 11] and supply chains at the firm level [12].

Several studies focusing on natural disasters [5, 6] examine how the network structure of supply chains affects the propagation of shocks. They find that scale-free property, non-substitutability of suppliers, and loops are major drivers of such propagation. However, the role of the network structure has not been fully examined in the context of the propagation of the lockdown effect. This issue should be of great interest from the perspective of network science for the following two reasons.

First, the literature on network interventions has investigated the types of individuals or groups in a network, such as those with high centrality, who should be targeted to promote (prevent) the diffusion of positive (negative) behaviours and outcomes [13, 14]. Similarly, we are interested in how the economic effect of imposing and lifting a lockdown in one region, an example of a network intervention, diffuses to other regions. Compared to existing research, this study is novel in many respects. For example, we consider interventions in a network of firms and their economic outcomes, while previous studies focus on the health behaviours and outcomes in human networks [15], with a few exceptions that examine economic outcomes in human networks [16]. In addition, because a lockdown is usually imposed in a city, state, or country, the scale of interventions is large. Firms targeted by such interventions are exogenously determined by geography, and thus we should assess the network characteristics of exogenously grouped nodes, rather than the endogenously connected ones identified by network centrality [13, 17] or community detection algorithms [18].

Second, at any point during the spread of COVID-19, some regions imposed a lockdown, while others remained open. Therefore, when we evaluate the lockdown strategy of a region, the interactions between the strategies of different regions need to be considered. In other words, the economic effect of a lockdown in a region depends on whether other regions connected to it through supply chains are similarly locked down. For example, Sweden did not impose a strict lockdown, unlike other European countries. However, it still expects a 4.5% reduction in gross domestic product (GDP) in 2020, a decline comparable to that in neighbouring countries that did impose a lockdown, possibly because of its close economic ties with its neighbours [19]. Motivated by the Swedish experience, this study examines the network structure between regions—an aspect that is usually ignored in the literature on network interventions—and discusses the need for policy coordination among regions depending on their network characteristics. Some studies call for inter-regional and international policy coordination in the presence of spillover effects in the context of health, environment, and macroeconomics [20, 21], but they do not explicitly incorporate the network structure.

The present study fills the above gaps in research on network interventions and regional interactions. We conduct a simulation analysis by applying actual supply-chain data of 1.6 million firms and their experiences of the lockdowns in Japan to an agent-based model of production. Specifically, we analyse the network characteristics of a prefecture in Japan that led to greater economic recovery by lifting its lockdown when all other prefectures remained locked down. In addition, to further highlight the interactions between regions, our simulation investigates how the characteristics of the supply-chain links between two prefectures affect their economic recovery when they simultaneously lift their lockdowns. One novelty of our study is to decompose supply-chain flows into potential and loop flow components

76 and test the role of upstreamness (potential) in supply chains and intra- and inter-prefectural loops in  
77 diffusion.

## 78 2 Data

79 The data used in this study are taken from the Company Information Database and Company Linkage  
80 Database compiled by Tokyo Shoko Research (TSR), one of the largest credit research companies in  
81 Japan. The former database includes information about the attributes of each firm, including the location,  
82 industry, sales, and number of employees, and the latter includes the major customers and suppliers of  
83 each firm. Due to availability, we use the data on firm attributes and supply chains from 2016. The  
84 number of firms in the data is 1,668,567 and the number of supply-chain links is 5,943,073. Hence, our  
85 data identify the major supply chains of most firms in Japan, although they lack information about  
86 supply-chain links with foreign entities. Because the transaction value of each supply-chain tie is not  
87 available in the data, we estimate sales from a supplier to each of its customers and consumers using  
88 the total sales of the supplier and the 2015 Input-Output (IO) Tables for Japan [22]. In this estimation  
89 process, we drop firms without any sales information. Accordingly, the number of firms in our final  
90 analysis is 966,627 and the number of links is 3,544,343. Although the firms in the TSR data are  
91 classified into 1,460 industries according to the Japan Standard Industrial Classification [23], we simplify  
92 this into the 187 industries classified in the IO tables. Supplementary Information A provides details on  
93 the data construction process.

94 In the supply-chain data described above, the degree, or the number of links, of firms follows a power-  
95 law distribution [5], as often found in the literature [24]. The average path length between firms, or the  
96 number of steps between them through supply chains, is 4.8, indicating a small-world network. Using  
97 the same dataset, previous studies [5, 25] find that 46–48% of firms are included in the giant strongly  
98 connected component (GSCC), in which all firms are indirectly connected to each other through supply  
99 chains. The large size of the GSCC clearly shows that the network has a significant number of cycles  
100 unlike the common image of a layered or tree-like supply-chain structure.

## 101 3 Methods

### 102 3.1 Model

103 Agent-based models that incorporate the interactions of agents through networks have been widely used  
104 in the social sciences [26, 27, 28]. Following the literature, we employ the dynamic agent-based model  
105 of Inoue and Todo [5, 6], an extension of Hallegatte’s [29] model, which assumes that supply chains are  
106 at the firm level. In the model, each firm utilises the inputs purchased from other firms to produce an  
107 output and sells it to other firms and consumers. Firms in the same industry are assumed to produce  
108 the same output. Supply chains are predetermined, and do not change over time in the following two  
109 respects. First, each firm utilises a firm-specific set of input varieties and does not change the input set  
110 over time. Second, each firm is linked with fixed suppliers and customers and cannot be linked with any  
111 new firm over time, even after a supply-chain disruption. Accordingly, our analysis focuses on short-term  
112 changes in production. Furthermore, we assume that each firm keeps inventories of each input at a level  
113 randomly determined from the Poisson distribution. Following Inoue and Todo [5], in which parameter  
114 values are calibrated from the case of the Great East Japan earthquake, we assume that firms aim to keep  
115 inventories for 10 days of production on average (see Supplementary Information B.1 for the details).

116 When a restriction is imposed on a firm’s production, both its upstream and downstream of the firm  
117 are affected. On the one hand, the firm’s demand for parts and components from its suppliers immediately  
118 declines, and thus suppliers have to shrink their production. Because demand for the products of suppliers’  
119 suppliers also declines, the negative effect of the restriction propagates upstream. On the other hand,  
120 the supply of products from the directly restricted firm to its customer firms declines. Therefore, one  
121 way for customer firms to maintain the current level of production is to use their inventories of inputs.  
122 Alternatively, customers can procure inputs from other suppliers in the same industry that were already  
123 connected before the restriction, provided these suppliers have additional production capacity. If the  
124 inventories and inputs from substitute suppliers are insufficient, customers have to shrink their production

125 because of a shortage of inputs. Accordingly, the effect of the restriction propagates downstream through  
126 supply chains. Such downstream propagation is likely to be slower than upstream propagation because  
127 of the inventory buffer and input substitution.

## 128 3.2 Lockdowns in Japan

129 In Japan, lockdown strategies were implemented at the prefecture level under the state of emergency [30]  
130 first declared on 7 April, 2020 in seven prefectures with a large number of confirmed COVID-19 cases.  
131 Because populated regions tended to be affected more and earlier, these seven prefectures are industrial  
132 clusters in Japan, including Tokyo, Osaka, Fukuoka, and their neighbouring prefectures. The state  
133 of emergency was expanded to all 47 prefectures on 16 April. The state of emergency was lifted for  
134 39 prefectures on 14 May and for an additional three on 21 May; it was lifted for the remaining five  
135 prefectures on 25 May. Supplementary Information Figure A.3 summarises the timeline of the lockdowns  
136 in different prefectures.

137 Although the national government declared a state of emergency, the extent to which the restrictions  
138 were imposed was determined by each prefecture’s government. Therefore, the level of lockdown in each  
139 prefecture may have varied. Although all prefectures were in the state of emergency from 16 April to 14  
140 May, prefectures with larger numbers of confirmed COVID-19 cases, such as the seven prefectures in which  
141 a state of emergency was first declared, requested more stringent restrictions than others. The national or  
142 prefectural government can only request closing workplaces, staying at home, and social distancing rather  
143 than enforcing these actions through legal enforcement or punishment. However, strong social pressure  
144 in Japan led people and businesses to voluntarily restrict their activities to a large extent. As a result,  
145 production activities including those in sectors not officially restricted shrunk substantially (Mainichi  
146 Newspaper, 27 May 2020).

## 147 3.3 Simulation procedure

148 **Replication of the actual effect** In our simulation analysis, we first confirm whether our model and  
149 data can replicate the actual reduction in production caused by the lockdown in Japan during this state  
150 of emergency. Because we cannot observe the extent to which each firm reduces its production capacity  
151 by obeying government requests, the rate of reduction in production capacity for each sector assumed  
152 in our simulation analysis depends on its characteristics. As the reduction rate, particularly during the  
153 lockdowns in Japan is not available, we follow the literature that defines the reduction rate in general  
154 settings. Specifically, the rate of reduction in a sector is the product of the level of reduction determined  
155 by the degree of exposure to the virus given by [9] and the share of workers who cannot work from home  
156 given by [8]. For example, in lifeline/essential sectors such as utilities, health, and transport, the rate  
157 of reduction is assumed to be zero; in other words, the production capacity in these sectors does not  
158 change during a lockdown. In sectors in which it is assumed that exposure to the virus is low (50%) and  
159 13.4% of workers can work from home, such as the agriculture and fishery sectors, the rate of reduction is  
160 43.3% ( $= 0.5 \times (1 - 0.134)$ ). Sectors with ordinary exposure (100%) and 47.5% of workers were working  
161 from home, such as the retail and wholesale sectors, show a reduction in production capacity by 52.5%  
162 ( $= 1 \times (1 - 0.475)$ ). See Supplementary Information Table B.1 for the rate of reduction of each sector.

163 After the lockdown in a prefecture is lifted, all the firms in that prefecture immediately return to  
164 their pre-lockdown production capacity. Moreover, we assume that inventories do not decay over time:  
165 inventories stocked before the lockdown can be fully utilised after the lockdown is lifted. The results  
166 given below are an averaged of over 30 Monte Carlo runs.

167 **Interactions among regions** After checking the accuracy of our simulation model, we examine how  
168 changing the restriction level of the lockdown in a region affects production in another region. For this  
169 purpose, we experiment with different sets of sector-specific rates of reduction in production capacity  
170 by multiplying the benchmark rates of reduction defined above by a multiplier such as 0.4 or 0.8. For  
171 example, when the benchmark rate of reduction in a sector is 52.5%, as in the case of the iron and other  
172 metal product sectors, and the multiplier is 0.4, we alternatively assume a rate of reduction of 21.0%.

173 Moreover, we assume that the rates of reduction can vary among prefectures, because each prefecture  
174 can determine its own level of restrictions under the state of emergency (Section 3.2). In practice, the



Figure 1: Visualisation of supply chains for top 1,000 firms in terms of sales. Each dot indicates a firm. Firms with a higher Helmholtz–Hodge (HH) potential are located more upward in both panels. In the left panel, the grey lines illustrate the potential flows computed from the HHD. The red and blue node colours represent higher and lower HH potentials, respectively. The right panel shows loop flows computed from HHD, while the different colours represent different cycles.

175 restrictions requested by the prefectural governments were tougher and people were more obedient to the  
 176 requests in the seven prefectures in which the state of emergency was first declared because of the larger  
 177 COVID-19 caseloads (Figure A.3(b)) than in other prefectures. Accordingly, we run the same simulation  
 178 assuming different rates of reduction for the two types of prefectures, defined as more and less restricted  
 179 groups, to investigate how different rates of reduction in one group affect production in the other.

180 **Lifting lockdown in only one region** In practice, some prefectures lifted their lockdowns earlier  
 181 than others (Section 3.2). Although this may have led to the recovery of value added production, or gross  
 182 regional product (GRP), the extent of such a recovery should have been affected by the links between  
 183 firms in the prefecture and others still under lockdown. To highlight this network effect, we simulate  
 184 what would happen to the GRP of a prefecture if it lifted its lockdown while all others were still imposing  
 185 lockdowns. Next, we investigate what network characteristics of each prefecture determine the recovery  
 186 from lockdown, measured by the ratio of the increase in the GRP of the prefecture by lifting its lockdown  
 187 to the reduction in its GRP because of the lockdown of all prefectures.

188 In particular, we focus on four types of network characteristics. First, when a prefecture is more  
 189 isolated from others in the supply-chain network, the effect of others’ lockdowns should be smaller. We  
 190 measure the level of isolation using the number of links within the prefecture relative to the total degree  
 191 of firms (total number of links from and to firms) in the prefecture.

192 Second, an alternative and more interesting measure of isolation is the intensity of loops in supply  
 193 chains. Although supply chains usually flow from suppliers of materials to those of parts and components  
 194 and then to assemblers, some suppliers use final products such as machinery and computers as inputs.  
 195 This results in many complex loops in supply chains [31], in which negative shocks circulate and can  
 196 become aggravated [5]. Such loops in a network are found to generate instability in the system dynamics  
 197 literature [32] and more recently in the context of supply chains [33]. In the case of lifting the lockdown in  
 198 only one prefecture, the loops within that prefecture may magnify its recovery because of the circulation  
 199 of positive effects in the loops.

200 To measure the intensity of the loops in the supply chains within a prefecture, we apply the Helmholtz–  
 201 Hodge decomposition (HHD) to all the flows in the network. We then decompose each directed link from  
 202 firm  $i$  to firm  $j$ ,  $F_{ij}$ , into a potential (or gradient) flow component,  $F_{ij}^{(p)}$ , and a loop (or circular) flow  
 203 component,  $F_{ij}^{(c)}$  [34]. Supplementary Information B.3 explains the details of the HHD. Figure 1 illustrates  
 204 potential and loop flows of top 1,000 firms in terms of sales. In particular, the right panel identifies a  
 205 number of loops in supply chains. Then, our measure of the intensity of the loops for prefecture  $a$  is the  
 206 ratio of the total loop flows within the prefecture  $\sum_{i,j \in a} F_{ij}^{(c)}$  to the total degree of all the firms in the  
 207 prefecture denoted by  $F_a$ .

208 Third, we pay attention to the upstreamness of firms in supply chains. Theoretically, upstream  
 209 firms are affected by supply-chain disruptions through a lack of demand, whereas downstream firms are  
 210 affected through a lack of supply. However, the effect of upstream and downstream links can differ  
 211 in size. A recent sectoral analysis [35] finds that the profits of more upstream sectors in global value  
 212 chains are substantially lower than those of more downstream sectors, implying that negative economic  
 213 shocks propagate upstream more than downstream. To clarify the possible effect of upstreamness, we  
 214 define the upstream position of each firm  $i$  in supply chains by its Helmholtz–Hodge (HH) potential,  $\phi_i$   
 215 computed from the HHD. In other words, the hierarchical position of a firm can be consistently defined  
 216 by focusing on gradient flows, in other words, all flows less loop flows. The HH potential is higher  
 217 when the firm is located in a more upstream position. In practice, it is generally higher for firms in  
 218 the mining, manufacturing, and information and communication sectors, while lower for those in the  
 219 wholesale, retail, finance, healthcare, and accommodation and food service sectors [31]. We average the  
 220 HH potential over the firms in each prefecture to measure the upstreamness of the prefecture in supply  
 221 chains (see Supplementary Information Figure B.2 for this measure for each prefecture).

222 Our measure of upstreamness based on the HH potential, is conceptually similar to the upstreamness  
 223 measures developed and widely used in the literature on international trade [36, 37, 38, 39, 40] in that  
 224 both measure the hierarchical position in supply chains. However, a clear difference between the two  
 225 types of measures is that ours is based on firm-level data while others are based on sector-level IO tables.  
 226 Therefore, our measure can incorporate firm-level heterogeneity within the same sector that is ignored  
 227 in others. In addition, our measure is defined by gradient flows in supply chains that are constructed by  
 228 eliminating loop flows from all flows. Although many loops at the firm level are found in supply chains,  
 229 even within the industry [31], upstream measures based on IO tables do not incorporate such loops. For  
 230 these reasons, we will rely on our upstreamness measures at the firm level, and not on existing measures  
 231 at the sector level.

232 Finally, even when the supply of parts and components from other prefectures is shut down because  
 233 of their lockdowns, the negative effect can be mitigated if suppliers can be replaced by those in the  
 234 prefecture lifting its lockdown. Existing studies [2, 5] have found that input substitutability can largely  
 235 mitigate the propagation of negative economic shocks through supply chains. By assumption, suppliers of  
 236 firms in prefecture  $a$  that are in other prefectures currently under lockdown can be replaced by suppliers  
 237 in prefecture  $a$  that are in the same industry and already connected. To measure the degree of supplier  
 238 substitutability for prefecture  $a$ , we divide the number of the latter suppliers by the number of the former.

239 **Lifting lockdowns in two regions simultaneously** In practice, each prefecture government deter-  
 240 mined the restriction level of its lockdown after observing the spread of COVID-19 in its prefecture and  
 241 typically ignored the economic interactions with other prefectures through supply chains. This may have  
 242 led to the misevaluation of the economic effect of lockdown. To emphasise the role of the interactions  
 243 between prefectures with regard to the economic effects of lockdown, our simulations analyse the eco-  
 244 nomic effect of lifting the lockdown on a prefecture’s GRP when another prefecture lifts its lockdown  
 245 simultaneously. We define a relative measure of recovery using the ratio of the increase in the GRP of  
 246 prefecture  $a$  when it lifts its lockdown, together with prefecture  $b$  ( $\Delta GRP_a^{ab}$ ) to its increase when it lifts  
 247 its lockdown alone ( $\Delta GRP_a^a$ ).

248 Presumably, the characteristics of the links between the two prefectures largely affect their recovery.  
 249 Expanding the case of lifting the lockdown in only one prefecture described just above, we are particularly  
 250 interested in the following variables. First, we define the intensity of the directional links from prefectures  
 251  $a$  to  $b$  and from  $b$  to  $a$  by

$$Link_{ab} \equiv \sum_{i \in a, j \in b} F_{ij} / F_a \quad (1)$$

252 and

$$Link_{ba} \equiv \sum_{i \in a, j \in b} F_{ji} / F_a, \quad (2)$$

253 respectively, where  $F_a$  is the total degree of firms in prefecture  $a$ , as defined before. Second, we focus on  
 254 potential flows using the HHD as above and define the intensity of potential flows from prefectures  $a$  to  
 255  $b$  and from  $b$  to  $a$  by

$$Pot_{ab} \equiv \sum_{i \in a, j \in b} F_{ij}^{(p)} / F_a \quad (3)$$

256 and

$$Pot_{ba} \equiv \sum_{i \in a, j \in b} F_{ji}^{(p)} / F_a, \quad (4)$$

257 respectively. Third, the intensity of the loops between prefectures  $a$  and  $b$  is given by

$$Loop_{ab} \equiv \sum_{i \in a, j \in b} F_{ij}^{(c)} / F_a. \quad (5)$$

258 Supplementary Information B.3 describes how to calculate  $Pot_{ab}$ ,  $Pot_{ba}$ , and  $Loop_{ab}$  using a simple  
259 example.

260 Finally, when suppliers of firms in prefecture  $a$  are located outside prefectures  $a$  and  $b$  and thus  
261 are locked down, they can be replaced by suppliers in the same industry in prefecture  $b$  that are already  
262 connected with firms in prefecture  $a$ . To measure the degree of this supplier substitutability, we divide the  
263 total number of the latter suppliers by the total number of the former. See Supplementary Information B.4  
264 for the details.

## 265 4 Results

### 266 4.1 Simulation of the effect of the actual lockdown

267 In Figure 2, the blue lines indicate the results of the 30 Monte Carlo runs conducted to estimate the  
268 effect of the actual lockdown in Japan given the sector-specific rates of reduction in production capacity  
269 assumed in the literature [35, 9] and shown in Supplementary Information B.1. The horizontal axis  
270 indicates the number of days since the declaration of the state of emergency (7 April) and the vertical  
271 axis represents the total value added production, or GDP, of Japan on each day. See Section 3.2 for the  
272 sequence of the state of emergency across the country. Averaged over the 30 runs, the estimated loss in  
273 GDP is 35.0 trillion yen (3,280 billion U.S. dollars), or 6.60% of yearly GDP.

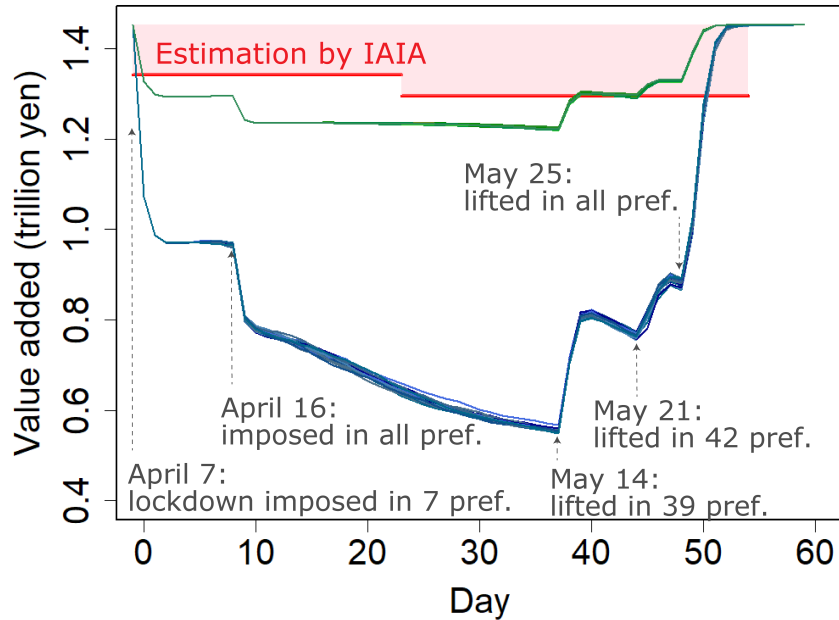


Figure 2: Simulations of value added (GDP) during the actual lockdown. The blue and green lines indicate the simulation results given the sector-specific rates of reduction in production capacity assumed in the literature [35, 9] and shown in Supplementary Information B.1 and the 26.7% of those rates to calibrate the actual production dynamics, respectively. Each line represents the daily GDP from one Monte Carlo run. The red segments indicate the daily GDP estimated from pre-lockdown GDP and the post-lockdown monthly Indices of All Industry Activity (IAIA) for April and May.

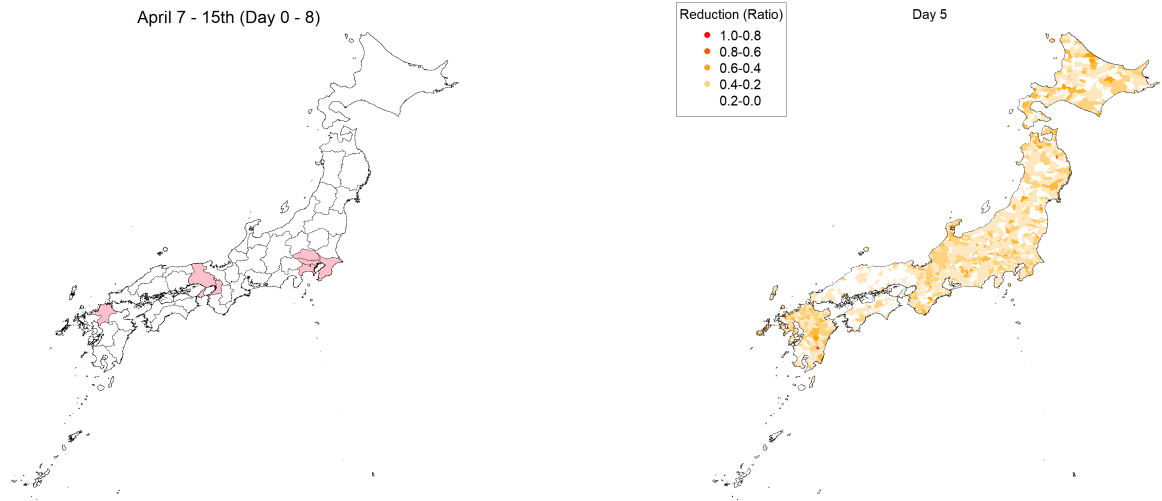


Figure 3: Geographical visualisation of the effect of lockdowns. In the left panel, prefectures under lockdown in the first stage of the state of emergency (day 0-8) are shown in red, while the right panel presents the rate of reduction in production averaged over firms in each municipality on day 5, using different colours for different rates of reduction.

274 Without relying on our model and simulation, we also estimate the changes in daily GDP from pre-  
 275 lockdown GDP and the post-lockdown monthly Indices of All Industry Activity (IAIA) [41]. The average  
 276 daily GDP in April and May estimated from the IAIA is indicated by the red lines in Figure 2 (see  
 277 Supplementary Information C.1 for the detailed procedures). The total loss of GDP estimated by the  
 278 IAIA, or the pink area in Figure 2, is 7.52 trillion yen (1.44% of yearly GDP), 21.5% of the estimate from  
 279 our simulations. Our simulation thus overestimates the loss of GDP from the lockdown, possibly because  
 280 the assumed rates of reduction in production capacity due to the lockdown taken from the literature [8, 9]  
 281 are larger than the actual rates in Japan. Therefore, we experiment with different rates of reduction in  
 282 production capacity by multiplying the benchmark rates by a weight to calibrate changes in production.  
 283 We find that a weight of 26.7% results in a close fit between our estimates and those from the IAIA, and  
 284 indicate the results using green lines in Figure 2.

285 In either case (blue or green lines), the production loss rises during the lockdown. For example, the  
 286 value added declined monotonically from days 9 to 37, when all prefectures were in a state of emergency,  
 287 assuming a fixed rate of reduction in production capacity throughout the period. This is because the  
 288 economic contraction in different regions interacted with each other through supply chains, and thus  
 289 worsened over time. This worsening trend in GDP is consistent with GDP estimated using the IAIA.

290 Another notable finding from the simulation is that prefectures that were not locked down were  
 291 heavily affected by those under lockdowns. To highlight this, the left panel of Figure 3 shows locked-  
 292 down prefectures in the first stage of the state of emergency (days 0-8) in red, while the lower-right panel  
 293 presents the rate of reduction in production averaged over firms in each municipality on day 5. From these  
 294 figures, it is clear that the economic effect of lockdowns in some prefectures diffuse to others that were  
 295 not locked down. A video presents a temporal and geographical visualisation of this. See Appendix C.1.

296 In addition, because of the network effect, the earlier lifting of the lockdown in some prefectures  
 297 does not result in a full recovery of production in these prefectures. Notably, when the lockdown was  
 298 lifted in 39 prefectures on day 37 (14 May), the simulated GDP show a sharp recovery but drops again  
 299 substantially a few days after the recovery. This drop occurred because the lockdown remained active  
 300 in eight prefectures including the top two industrial clusters in Japan, greater Tokyo and greater Osaka.  
 301 Although economic activities returned to normal in these 39 prefectures, their production did not recover  
 302 monotonically but rather declined again because the major industrial clusters linked with them were still  
 303 locked down. This finding points to the interactions of the economic effect of lockdown between regions  
 304 through firm-level supply chains.



## 305 4.2 Interactions between lockdowns in different regions

306 Next, we experiment with simulations assuming different levels of restrictions, or different sets of multi-  
 307 pliers for the sector-specific benchmark rates of reduction in production capacity, between the more and  
 308 less restricted groups (Section 3.3). The more restricted group comprises the seven prefectures with a  
 309 large number of COVID-19 cases (indicated in pink in panel (b) of Figure A.3), whereas the less restricted  
 310 group includes the other 40 prefectures. The left, middle, and right panels of Figure 4 indicate the loss  
 311 in GDP for different multipliers for the more restricted group when fixing the multiplier for the less  
 312 restricted group at 0%, 50%, and 100%, respectively. Here, 100% corresponds to the rates of reduction  
 313 shown in Supplementary Information Table B.1 and used in the previous subsection and 0% implies no  
 314 restriction. In each bar, the blue and red portions indicate the loss of value added in the more and less  
 315 restricted groups, respectively.

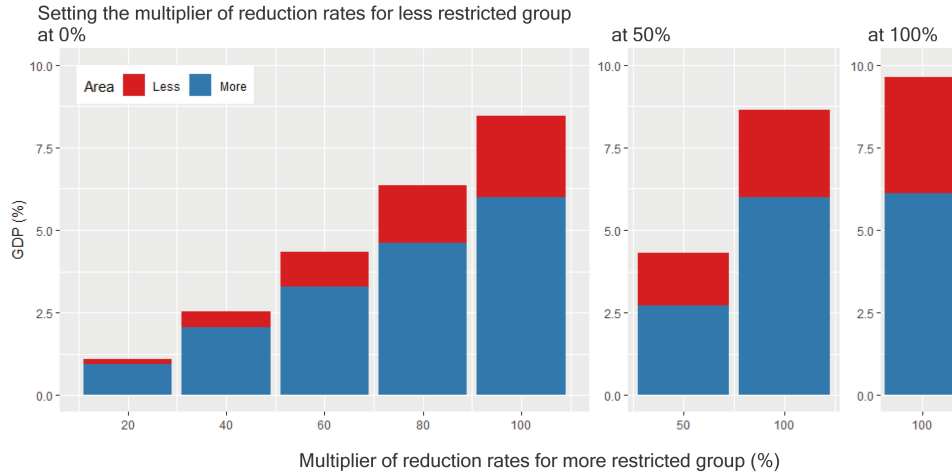


Figure 4: Loss in value added as a percentage of total value added (GDP) assuming different restriction levels of lockdown for 60 days between the more and less restricted groups. A restriction level is defined by a multiplier for the sector-specific benchmark rates of reduction in production capacity. For example, the left bar presents the result assuming a multiplier of 0% (i.e., no restriction) for the less restricted group and 20% for the more restricted group. The red and blue portions of each bar show the loss of value added in the less and more restricted groups, respectively, as a percentage of GDP.

316 As shown, the total loss of GDP increases in the levels of restrictions in both groups. For example,  
 317 the total production loss is 4.18% of GDP when the multiplier is 50% for both groups (the left bar in the  
 318 middle panel), while it is larger, or 9.39%, when the multiplier is 100% for both (the right panel). More  
 319 interestingly, the left panel shows that while the group with fewer restrictions imposes no restrictions, its  
 320 value added decreases more (i.e., the red portion in Figure 4 increases) as the group with more restrictions  
 321 imposes more restrictions. When the level of restrictions in the group with more restrictions is the highest  
 322 (i.e., the multiplier is 100%), the loss in value added in the group with fewer restrictions without any  
 323 lockdown is large: 18.6 trillion yen, or 3.51% of its pre-lockdown value added. These results clearly  
 324 indicate that even when prefectures are not locked down, their economies can be damaged because of the  
 325 propagation of the effect of the lockdowns in other prefectures through supply chains.

## 326 4.3 Effect of lifting the lockdown in one region

327 We further examine, how the recovery of a prefecture where lockdown is lifted is determined by its network  
 328 characteristics, when only one prefecture lifts its lockdown and others remain locked down. Figure 5  
 329 illustrates the recovery rate of each prefecture, which is defined as the ratio of the total gain of its value  
 330 added or gross regional production (GRP) from lifting the lockdown to its total loss from the lockdown  
 331 of all the prefectures for two weeks. Red prefectures recover the most, yellow ones recover moderately,  
 332 and white ones recover slightly. See Supplementary Information Figure C.4 for the recovery rate of each  
 333 prefecture.

334 One notable finding from this figure is that the prefectures that recover the most, or the red prefectures

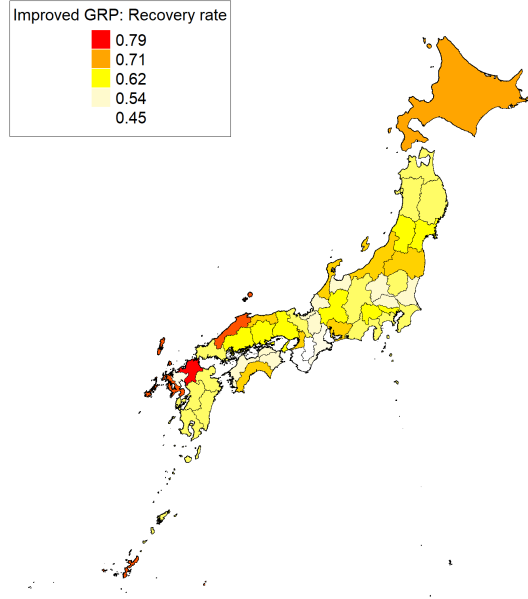


Figure 5: Choropleth map of the recovery rate for each prefecture. The recovery rate is defined as the ratio of the total gain of a prefecture’s GRP from lifting its own lockdown to its total loss from the lockdown of all the prefectures for two weeks.

335 in Figure 5, include Hokkaido, Shimane, and Okinawa, which are remote from industrial hubs in terms of  
 336 both geography and supply chains, suggesting the effect of network characteristics on economic recovery  
 337 by lifting a lockdown (see Supplementary Information Figure A.1 for inter-prefecture supply chains and  
 338 Supplementary Information Figure A.2 for the name and location of each prefecture).

339 We further examine the correlation between the recovery rate and network measures explained in Sec-  
 340 tion 3.3 (i.e. those for isolation, loops, upstreamness, and supplier substitution) and test the significance  
 341 of the correlation using ordinary least squares (OLS) estimations. Figure 6 illustrates the correlation  
 342 between the recovery rate and network measures. To control for the effect of the prefecture’s economic  
 343 size on its recovery (Figure 6(f)), we include GRP in logs in all the OLS estimations and exclude the  
 344 effect of GRP from the recovery rate in Figure 6. The number of links of each prefecture could also be  
 345 controlled for; however, because its correlation coefficient with GRP is 0.965 (Supplementary Informa-  
 346 tion Table C.1), we do not use the total links in our regressions to avoid multicollinearity. Supplementary  
 347 Information Table C.2 presents the OLS results.

348 In panels (a) and (b) of Figure 6, the supply-chain links and loops within the prefecture are found  
 349 to be positively correlated with the recovery rate. These results suggest that when a prefecture is more  
 350 isolated in the network and has more loops within it, the positive effect of lifting a lockdown circulates in  
 351 the loops, which can mitigate the propagation of the negative effects of other prefectures’ lockdowns. By  
 352 contrast, the outward links to other prefectures and the HH potential of the prefecture are negatively and  
 353 significantly correlated with the recovery rate (panels (c) and (d)). These findings imply that prefectures  
 354 with more upstream firms in supply chains tend to recover less from lifting their own lockdowns. Panel  
 355 (e) indicates that the recovery rate is higher when more suppliers in other prefectures under lockdown  
 356 can be replaced by those in the prefecture lifting its lockdown.

#### 357 4.4 Effect of lifting the lockdowns in two regions simultaneously

358 Finally, we simulate the effect on the production of prefecture  $a$  if it lifted its lockdown together with  
 359 prefecture  $b$ . We compare the recovery in prefecture  $a$ ’s GRP by lifting its lockdown together with  
 360 prefecture  $b$  and that by lifting its lockdown alone, and compute the relative recovery measure, as shown  
 361 in Supplementary Information Figure C.5. Using a regression framework as above, we investigate how  
 362 the relative recovery measure of prefecture  $a$  is affected by the network relationships between prefectures  
 363  $a$  and  $b$ . Figure 7 illustrates the correlation between selected key variables and the relative recovery. In  
 364 the regression analysis, we always control for the GRP of prefecture  $b$ , its squares, and the number of  
 365 links between prefectures  $a$  and  $b$  that may affect the relative recovery (Figure 7 (e) and (f)). Following

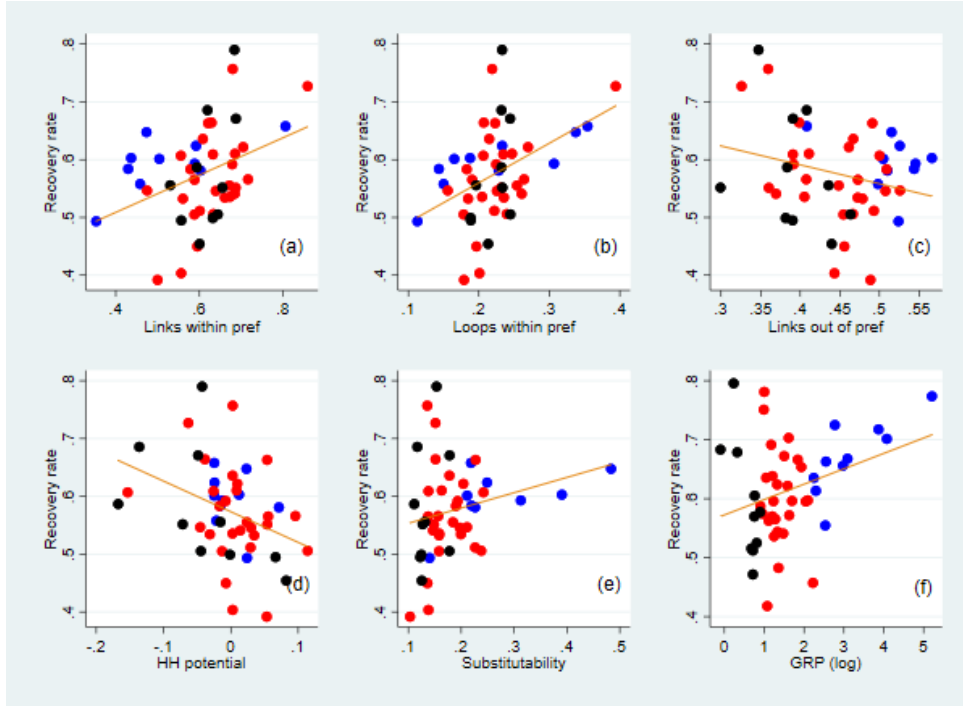


Figure 6: Correlation between the recovery rate and selected network measures. The vertical axis indicates the recovery rate, defined as the ratio of the increase in the GRP of a prefecture by lifting its own lockdown to its decrease because of the lockdown of all prefectures. Except for panel (f), the effect of GRP is excluded from the recovery rate. The horizontal axis indicates the share of the links within the prefecture to its all links in (a), the share of the loop flows within the prefecture to its total flows in (b), the share of the links to other prefectures to all links in (c), the standardised potential flows in (d), the share of substitutable suppliers to all suppliers outside the prefecture in (e), and GRP in logs in panel (f). The orange line in each panel specifies the fitted value from a linear regression that controls for the effect of GRP. The blue, black, and red dots show prefectures whose GRP is among the top 10, bottom 10, and others, respectively.

366 this, we exclude these effects from the relative recovery in panels (a)–(d) in the figure. Supplementary  
 367 Information Table C.4 presents the results of the OLS estimations.

368 Panels (a) and (b) of Figure 7 show that even after controlling for the effect of economic size and  
 369 number of links between the two prefectures, the ratio of potential flows from prefecture  $a$  to  $b$  and  
 370 from  $b$  to  $a$  to the total flows of  $a$  is positively correlated with the relative recovery. Supplementary  
 371 Information Figure C.6 shows a similarly positive correlation for the number of links between the two,  
 372 rather than potential flows, and the relative recovery. These results suggest that the recovery from lifting  
 373 a lockdown is greater when two prefectures closely linked through their supply chains, regardless of the  
 374 direction, lift their lockdowns together. Further, we find that prefecture  $a$  recovers more when prefectures  
 375  $a$  and  $b$  are linked through more circular flows (panel (c)), confirming that the positive impacts of lifting  
 376 a lockdown can circulate and be strengthened in inter-regional supply-chain loops. Panel (d) indicates  
 377 that if prefecture  $a$ 's suppliers in other prefectures are in lockdown but can be replaced by suppliers  
 378 in prefecture  $b$  easily, prefecture  $a$ 's recovery is higher when the two prefectures lift their lockdowns  
 379 together. Although the correlation between the relative recovery measure and network variables seems to  
 380 be largely driven by the observations for which the GRP of prefecture  $b$  is large (depicted by the blue dots  
 381 in Figure 7), we find that the positive correlation still exists without these observations (Supplementary  
 382 Information Figure C.7).

## 383 5 Discussion and Conclusion

384 Our simulation analysis reveals that the economic effects of lockdowns in different regions interact with  
 385 each other through supply chains. Our results and their implications can be summarised as follows.

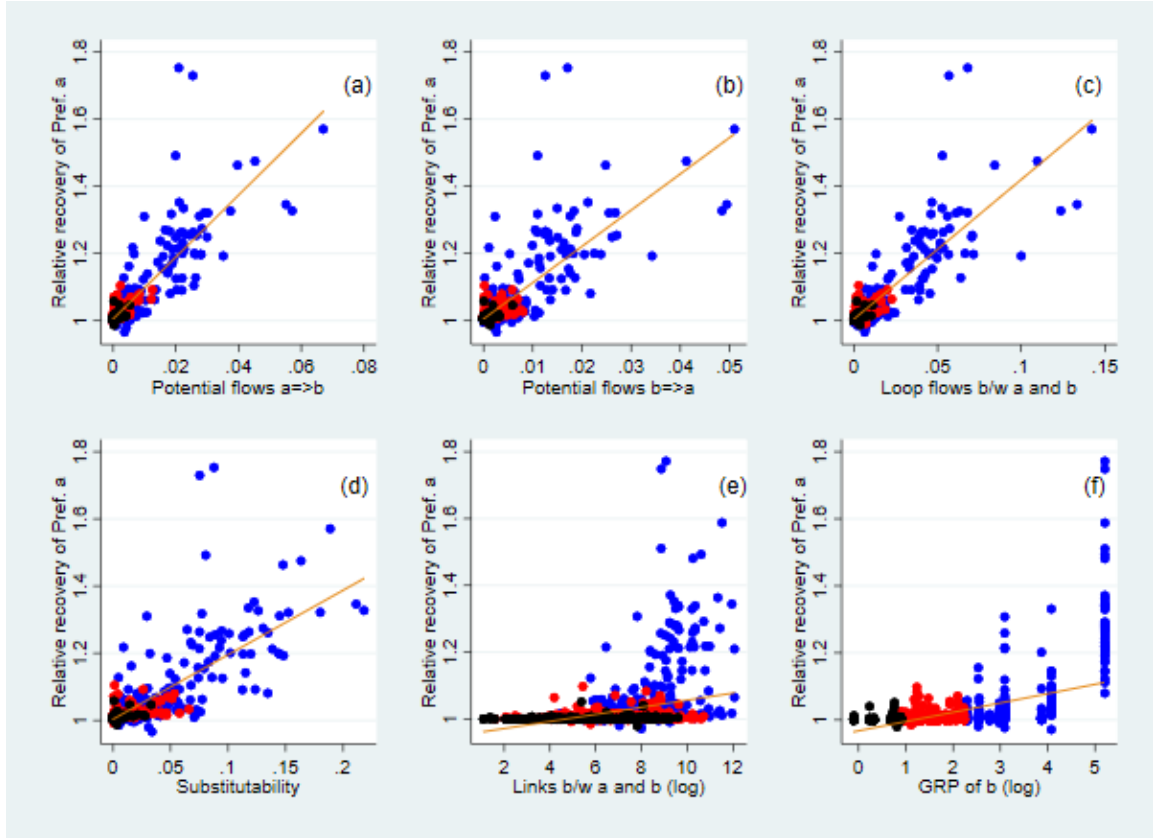


Figure 7: Correlation between the relative recovery and selected network measures. The vertical axis indicates the relative recovery of prefecture  $a$ , defined as the ratio of the increase in the GRP of prefecture  $a$  by lifting its lockdown together with prefecture  $b$  to its increase by lifting its lockdown alone. The effect of the GRP of  $b$  and total links between the two are excluded from the relative recovery measure. The variable in the horizontal axis is given by Equations 3 and 4 in panels (a) and (b), respectively, Equation 5 in (c), the share of substitutable suppliers in  $b$  for those in  $a$  among  $a$ 's locked-down suppliers in (d), the number of links between prefectures  $a$  and  $b$  in (e) and the GRP of  $b$  in logs in (f). The orange line in each panel signifies the fitted value from a linear regression that controls for the effect of the GRP of  $b$  and total number of links between  $a$  and  $b$  in (a)–(d). The blue, black, and red dots show the pairs of prefectures  $a$  and  $b$  for which the GRP of  $b$  is among the top 10, bottom 10, and others, respectively.

386 First, when a firm is locked down, its suppliers and customer firms are affected because of a lack  
 387 of demand and supply, respectively. Therefore, a region's production can improve more if prefectures  
 388 lift their lockdowns together when they are closely linked through supply chains in either direction  
 389 (Figure 7(a)–(b)). In addition to the total number of links between the two regions, the intensity of such  
 390 links compared with those with others is also important.

391 Second, when the firms in a region are in more upstream positions in the whole network or are pre-  
 392 dominantly suppliers of simple parts, the production of the region does not recover substantially by lifting  
 393 its lockdown alone (Figure 6(d)). Although the negative economic effect of a lockdown can propagate  
 394 downstream and upstream, firms can mitigate downstream propagation easily by using inventory or by  
 395 replacing suppliers who are under lockdown. The difference between the downstream and upstream ef-  
 396 fects of lockdown is aggravated as the effect propagates further through supply chains. This finding is in  
 397 line with the literature [35, 42] that also finds the upstream accumulation of negative effects on profits  
 398 and assets. In practice, our result implies that a region with many small- and medium-sized suppliers of  
 399 simple materials and parts should be cautious about whether it lifts its lockdown, which may not result  
 400 in a large economic benefit but could still promote the spread of COVID-19.

401 Third, the production of a region can recover more by lifting its lockdown when it is more isolated  
 402 in the network or embodies more supply-chain loops within the region (Figures 6(a) and (b)). Similarly,  
 403 the production of the two regions can recover more by lifting their lockdowns together when their inter-  
 404 regional links have more loops (Figure 7(c)). These results imply that the positive economic effect of

405 lifting a lockdown circulates and is intensified in loops, consistent with those in [5]. Supply-chain loops  
406 exist between two regions when the final goods produced are used as inputs by suppliers, while suppliers  
407 provide parts and components to final-good producers and the loop stretches across two regions. The  
408 importance of loops in the diffusion of the economic effects in networks is not fully recognised, either in  
409 academic literature or in policymaking.

410 Finally, the recovery of a region from its lockdown is greater when suppliers who are still under  
411 lockdown can be replaced by those within the region or in other regions without a lockdown in place  
412 (Figures 6(e) and 7(f)). The role of the substitutability of suppliers in mitigating the propagation effect  
413 through supply chains has been empirically found in the literature [2, 7, 5, 6]. In practice, this finding  
414 suggests two management strategies for regional governments and firms. To minimise the economic  
415 loss from lockdown, a region should develop a full set of industries to allow for the possibility of the  
416 substitution of any industry. Alternatively, the firms in a region should be linked with geographically  
417 diverse suppliers so that suppliers in a region under lockdown can be replaced by those in other regions  
418 without a lockdown.

419 All these results point to the need for policy coordination among regions when regional governments  
420 impose or lift a lockdown. Although this study uses the inter-firm supply chains within a country  
421 and considers the economic effect of prefecture-level lockdowns, our results can be applied to examine  
422 the effect of country-level lockdowns propagating through international supply chains. For example,  
423 many suppliers of German firms are located in Eastern Europe and many suppliers of US firms are in  
424 Mexico. Our results thus suggest that the economic gains of Eastern Europe and Mexico from lifting  
425 their lockdowns are minimal if Germany and the United States, respectively, remain under lockdown. In  
426 addition, our framework can be applied to the case of other infectious diseases, and it is likely to suggest  
427 a need for the inter-regional and international coordination of lockdown strategies to prevent the spread  
428 of infection.

429 Since our model does not incorporate how lockdown strategies affect the spread of COVID-19, and  
430 because it is unclear how human and economic loss should be balanced to maximise social welfare, we  
431 cannot explicitly conclude in which cases a lockdown should be imposed or lifted. However, our analysis  
432 points to the importance of coordination between lockdown strategies among regions and countries that  
433 consider their economic effect in addition to their health effect.

## 434 Acknowledgement

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441 for advise on the Helmholtz–Hodge decomposition (HHD) computation.

## 442 6 Data Availability

443 The data that support the findings of this study are available from Tokyo Shoko Research (TSR). However,  
444 restrictions apply to the availability of these data as these were used under license for the current study,  
445 are therefore not publicly available. The data are, however, available with permission from Tokyo Shoko  
446 Research (TSR).

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# Supplementary Information

## A Data

### A.1 Supply chains

In the TSR data, the maximum number of suppliers and customers reported by each firm is 24. However, we can capture more than 24 by looking at the supplier–customer relations from the opposite direction. Because the TSR data include the addresses of the headquarters of each firm, we can identify the longitude and latitude of each headquarter using the geocoding service provided by the Center for Spatial Information Science at the University of Tokyo.

Because the TSR data do not include the value of each transaction between two firms, we estimate it in two steps. First, we divide each supplier’s sales into its customers in proportion to the sales of customers to obtain a tentative sales value. Second, we employ the 2015 IO Tables for Japan [22] to transform these tentative values into more realistic ones. Specifically, we aggregate the tentative values at the firm-pair level to obtain the total sales for each pair of sectors. We then divide the total sales for each sector pair by the transaction values for the corresponding pair in the IO tables. The ratio is then used to estimate the transaction values between firms. The final consumption of each sector is allocated to all the firms in the sector using their sales as weights.

Although the supply chains used in our simulations are at the firm level, this study often uses features of the supply chains at the prefecture level because different prefectures imposed lockdowns to different degrees. Therefore, Figure A.1 illustrates the inter-prefecture supply chains. The red and blue lines show the inter-prefectural links between Tokyo and other prefectures and between other prefectures than Tokyo, respectively. We observe that Tokyo is the centre of supply chains in Japan, while several smaller hubs such as Aichi, Osaka, and Fukuoka also exist.

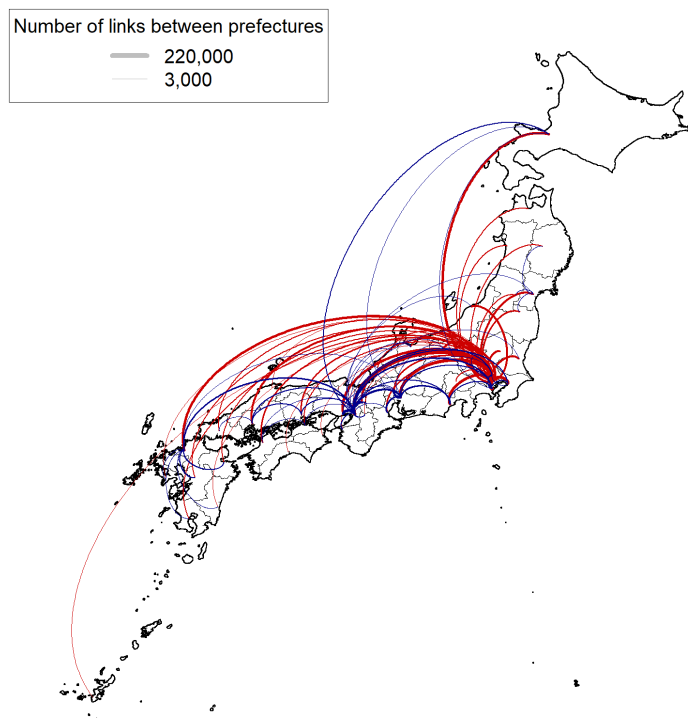


Figure A.1: Inter-prefectural links. Inter-firm links are aggregated into inter-prefectural links, ignoring the directions of the links. The inter-prefectural links between two prefectures are not shown here if the number of inter-firm links is less than 3,000. The links within each prefecture are also ignored. The red and blue lines show the inter-prefectural links between Tokyo and other prefectures and between two of other prefectures, respectively.

585 **A.2 Prefectures in Japan**

586 As this study uses prefectures as the unit of regions, it is important to provide information on prefectures  
 587 in Japan. Figure A.2 shows the locations, Japan Industrial Standard (JIS) codes, and names of the 47  
 588 prefectures. In Figures C.3 and the JIS codes are shown on the horizontal axis.

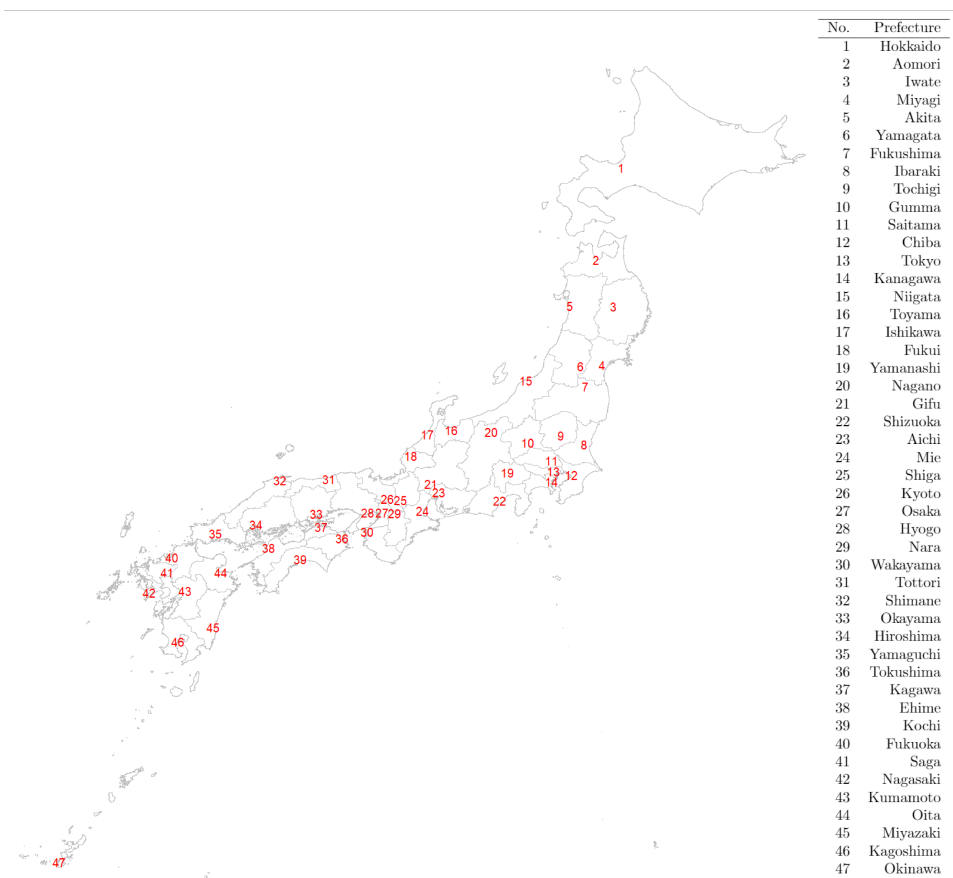


Figure A.2: Prefecture locations and their codes. The number on the map is the JIS code of each prefecture shown in the table on the right.

### 589 A.3 Geographic presentation of the timeline of lockdowns

590 Supplementary Information Figure A.3 shows where and when the lockdowns were imposed to prefectures.

## 591 B Methods

### 592 B.1 Model

593 We rely on the model of Inoue and Todo [5, 6], an extension of the existing agent-based models used  
594 to examine the propagation of shocks by natural disasters through supply chains, including Hallegatte’s  
595 model [29]. Each firm uses a variety of intermediates as inputs and delivers a sector-specific product to  
596 other firms and final consumers. Firms have an inventory of intermediates to address possible supply  
597 shortages.

598 In the initial stage before an economic shock, the daily trade volume from supplier  $j$  to customer  $i$  is  
599 denoted by  $A_{i,j}$ , whereas the daily trade volume from firm  $i$  to final consumers is denoted by  $C_i$ . Then,  
600 the initial production of firm  $i$  in a day is given by

$$P_{\text{ini}i} = \sum_j A_{j,i} + C_i. \quad (6)$$

601 On day  $t$  after the initial stage, the previous day’s demand for firm  $i$ ’s product is  $D_i^*(t-1)$ . The firm  
602 thus makes orders to each supplier  $j$  so that the amount of its product from the supplier  $j$  can meet this  
603 demand,  $A_{i,j}D_i^*(t-1)/P_{\text{ini}i}$ . We assume that firm  $i$  has an inventory of the intermediate goods produced  
604 by firm  $j$  on day  $t$ ,  $S_{i,j}(t)$ , and aims to restore this inventory to a level equal to a given number of days  $n_i$   
605 of the utilisation of the product of supplier  $j$ . The constant  $n_i$  is assumed to be Poisson distributed, where  
606 its mean is  $n$ , which is a parameter. In addition,  $n_i$  does not take a number smaller than 4, although the  
607 model in the previous literature sets this number to 2. Since the small minimum inventory size causes a  
608 bullwhip effect (fluctuation of production level), we set the number to 4 in this study and recalibrate the  
609 parameters. When the actual inventory is smaller than its target, firm  $i$  increases its inventory gradually  
610 by  $1/\tau$  of the gap, so that it reaches the target in  $\tau$  days, where  $\tau$  is assumed to be 6 to follow the original

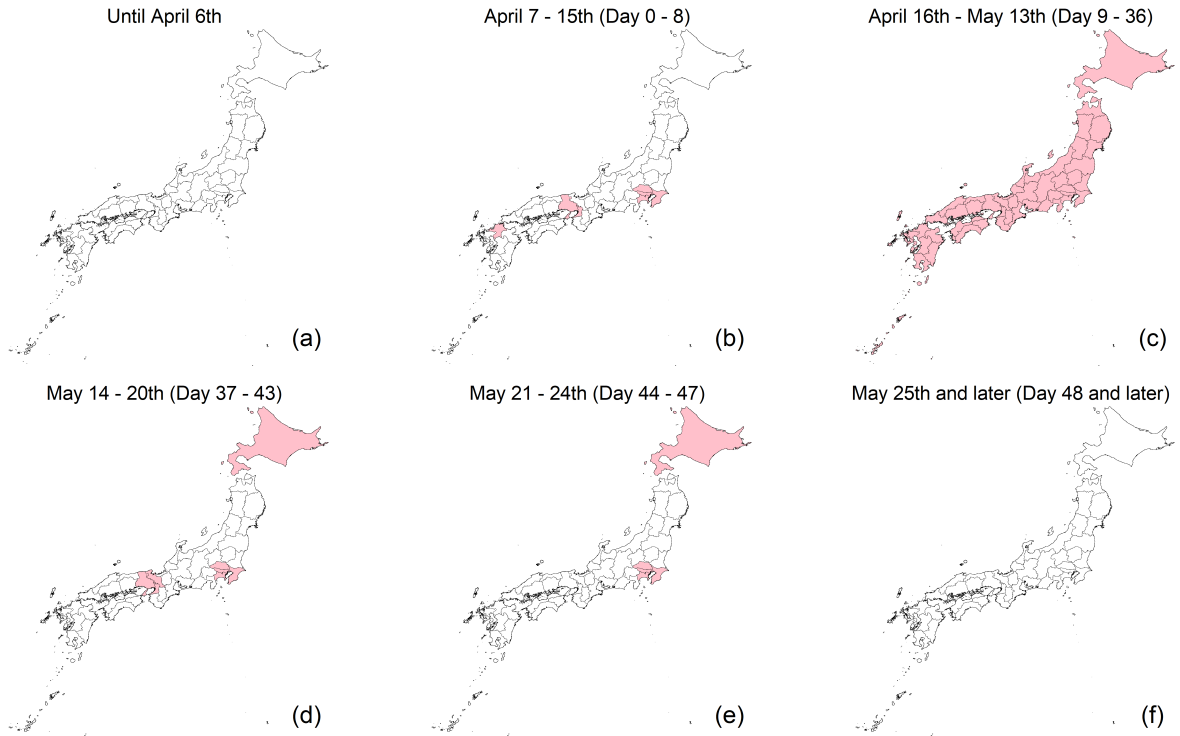


Figure A.3: Changes in prefectures under lockdown. The pink prefectures in each panel are those that were locked down during the period.

611 model [29]. Therefore, the order from firm  $i$  to its supplier  $j$  on day  $t$ , denoted by  $O_{i,j}(t)$ , is given by

$$O_{i,j}(t) = A_{i,j} \frac{D_i^*(t-1)}{P_{ini}} + \frac{1}{\tau} [n_i A_{i,j} - S_{i,j}(t)], \quad (7)$$

612 where the inventory gap is in brackets. Accordingly, total demand for the product of supplier  $i$  on day  $t$ ,  
613  $D_i(t)$ , is given by the sum of final demand from the final consumers and the total orders from customers:

614

$$D_i(t) = \sum_j O_{j,i}(t) + C_i. \quad (8)$$

615 Now, suppose that an economic shock hits the economy on day 0, and that firm  $i$  is directly affected.  
616 Subsequently, the proportion  $\delta_i(t)$  of the production capital of firm  $i$  is malfunctioning. In this study,  $\delta_i$   
617 is determined by the sector and prefecture to which firm  $i$  belongs, and the duration for which a lockdown  
618 is imposed. Hence, the production capacity of firm  $i$ , defined as its maximum production assuming no  
619 supply shortages,  $P_{cap_i}(t)$ , is given by

$$P_{cap_i}(t) = P_{ini}(1 - \delta_i(t)). \quad (9)$$

620 The production of firm  $i$  might also be limited by the shortage of supplies. Because we assume that firms  
621 in the same sector produce the same product, the shortage of supplies suffered by firm  $j$  in sector  $s$  can  
622 be compensated for by supplies from firm  $k$  in the same sector  $s$ . Firms cannot substitute new suppliers  
623 for affected suppliers after the disaster, as we assume fixed supply chains. Thus, the total inventory of  
624 the products delivered by firms in sector  $s$  in firm  $i$  on day  $t$  is

$$S_{tot_{i,s}}(t) = \sum_{j \in s} S_{i,j}(t). \quad (10)$$

625 The initial consumption of products in sector  $s$  of firm  $i$  before the disaster is also defined for convenience:

626

$$A_{tot_{i,s}} = \sum_{j \in s} A_{i,j}. \quad (11)$$

627 The maximum possible production of firm  $i$  limited by the inventory of product of sector  $s$  on day  $t$ ,  
628  $P_{pro_{i,s}}(t)$ , is given by

$$P_{pro_{i,s}}(t) = \frac{S_{tot_{i,s}}(t)}{A_{tot_{i,s}}} P_{ini}. \quad (12)$$

629 Then, we can determine the maximum production of firm  $i$  on day  $t$ , considering its production capacity,  
630  $P_{cap_i}(t)$ , and its production constraints due to the shortage of supplies,  $P_{pro_{i,s}}(t)$ :

$$P_{max_i}(t) = \text{Min} (P_{cap_i}(t), \text{Min}_s(P_{pro_{i,s}}(t))). \quad (13)$$

631 Therefore, the actual production of firm  $i$  on day  $t$  is given by

$$P_{act_i}(t) = \text{Min} (P_{max_i}(t), D_i(t)). \quad (14)$$

632 When the demand for a firm is greater than its production capacity, the firm cannot completely  
633 satisfy its demand, as denoted by Equation (9). In this case, firms should ration their product to their  
634 customers. We propose a rationing policy in which customers and final consumers are prioritised if they  
635 have orders that are smaller than their initial orders, instead of being treated equally, as in the previous  
636 work [29].

637 Suppose that firm  $i$  has customers  $j$  and a final consumer. Then, the ratios of the order from customers  
638  $j$  and the final consumer after the shock to the one before the shock denoted by  $O_{j,i}^{rel}$  and  $O_c^{rel}$ , respectively  
639 are determined by the following steps, where  $O_{j,i}^{sub}$  and  $O_c^{sub}$  are temporal variables used to calculate the  
640 realised order and are set to be zero initially.

641 1. Obtain the remaining production  $r$  of firm  $i$

642 2. Calculate  $O_{\min}^{rel} = \text{Min}(O_{j,i}^{rel}, O_c^{rel})$

- 643 3. If  $r \leq (\sum_j O_{\min}^{rel} O_{j,i} + O_{\min}^{rel} C_i)$  then proceed to 8
- 644 4. Add  $O_{\min}^{rel}$  to  $O_{j,i}^{sub}$  and  $O_c^{sub}$
- 645 5. Subtract  $(\sum_j O_{\min}^{rel} O_{j,i} + O_{\min}^{rel} C_i)$  from  $r$
- 646 6. Remove the customer or the final consumer that indicated  $O_{\min}^{rel}$  from the calculation
- 647 7. Return to Step 2
- 648 8. Calculate  $O^{rea}$  that satisfies  $r = (\sum_j O^{rea} O_{j,i} + O^{rea} C_i)$
- 649 9. Obtain  $O_{j,i}^* = O^{rea} O_{j,i} + O_{j,i}^{sub}$  and  $C_i^* = O^{rea} C_i + O_c^{sub}$ , where the realised order from firm
- 650  $j$  to supplier  $i$  is denoted by  $O_{j,i}^*(t)$ , and the realised order from a final consumer is  $C_i^*$
- 651 10. Finalise the calculation

652 Under this rationing policy, total realised demand for firm  $i$ ,  $D_i^*(t)$ , is given by

$$D_i^*(t) = \sum_j O_{i,j}^*(t) + C_i^*, \quad (15)$$

653 where the realised order from firm  $i$  to supplier  $j$  is denoted by  $O_{i,j}^*(t)$  and that from the final consumers

654 is  $C_i^*$ . According to firms' production and procurement activities on day  $t$ , the inventory of firm  $j$ 's

655 product in firm  $i$  on day  $t + 1$  is updated to

$$S_{i,j}(t+1) = S_{i,j}(t) + O_{i,j}^*(t) - A_{i,j} \frac{P_{act_i}(t-1)}{P_{ini}}. \quad (16)$$

656 Several caveats of this model and data should be mentioned. First, we assume that firms cannot find

657 a new supplier when facing a shortage from their current suppliers. Second, for simplicity, our model

658 assumes that inputs from the service sector can be stored as inventory, just like inputs from manufacturing.

659 Third, our model ignores changes in the prices of products and wages of labour incorporated in [45, 46]

660 and focuses on the dynamics of production because of supply-chain disruptions. Fourth, the TSR data

661 report only the location of the headquarters of each firm, and not the location of its branches. Because

662 the headquarters of firms are concentrated in Tokyo, production activities in Tokyo are most likely to

663 be overvalued in our analysis. Fifth, because of data limitations, we ignore the international supply-

664 chain links in our simulations. Finally, this study ignores the impacts of COVID-19 on human and

665 firm behaviours in the post-COVID period. These behavioural changes may influence consumption and

666 production that are assumed to remain the same in this period.

## 667 B.2 Sectoral differences in production capacity after lockdowns

668 No data for production capacity (i.e.,  $Pcap$  in the model) during the lockdown in Japan at the firm

669 or sector level are available. Although the Indices of All Industry Activities (IAIA) provides data for

670 *post-lockdown production* at the sector level (Section 3.3), or  $Pact$  in our model as averaged within a

671 sector, we require information about *production capacity*,  $Pcap$ . Therefore, we assume that the rate of

672 reduction in production capacity for each sector is given by the degree of the reduction from exposure to

673 the virus [8] multiplied by the share of workers who cannot work from home [9] (Section 3.3). The rate of

674 reduction from exposure to the virus is determined by how the workers in the sector have to reduce their

675 activities to avoid contact with others to prevent infection. As [9] defines the rate of reduction uniformly

676 worldwide, we modify the rate for some sectors that clearly differ from the practice in Japan. Table B.1

677 shows the rates of reduction for each sector assumed in our simulations.

Table B.1: Sector-specific rates of reduction in production capacity. Sectors are classified by the JSIC [23] at the two-digit level, except for industries 560, 561, and 569 for which we use three-digit codes to reflect the actual circumstances. The sector names are abbreviated. Table B.2 lists the sector descriptions and abbreviations.

| Code | Sector<br>(abbreviated) | Reduction rate | Work-from<br>-home rate | Exposure<br>level | Rationale    |
|------|-------------------------|----------------|-------------------------|-------------------|--------------|
| 1    | AGR.                    | 0.433          | 0.134                   | 0.5               | Low exposure |
| 2    | FRS.                    | 0.433          | 0.134                   | 0.5               | Low exposure |
| 3    | FIS.                    | 0.433          | 0.134                   | 0.5               | Low exposure |
| 4    | AQA.                    | 0.433          | 0.134                   | 0.5               | Low exposure |
| 5    | MIN.                    | 0.637          | 0.363                   | 1                 | Ordinary     |
| 6    | CNS.GEN.                | 0.758          | 0.242                   | 1                 | Ordinary     |
| 7    | CNS.SPC.                | 0.758          | 0.242                   | 1                 | Ordinary     |
| 8    | EQP.                    | 0.758          | 0.242                   | 1                 | Ordinary     |
| 9    | MAN.FOD.                | 0.76           | 0.240                   | 1                 | Ordinary     |
| 10   | MAN.BEV.                | 0.76           | 0.240                   | 1                 | Ordinary     |
| 11   | MAN.TEX                 | 0.668          | 0.332                   | 1                 | Ordinary     |
| 12   | MAN.LUM.                | 0.768          | 0.232                   | 1                 | Ordinary     |
| 13   | MAN.FUR.                | 0.768          | 0.232                   | 1                 | Ordinary     |
| 14   | MAN.PUL.                | 0.676          | 0.324                   | 1                 | Ordinary     |
| 15   | PRT.                    | 0.676          | 0.324                   | 1                 | Ordinary     |
| 16   | MAN.CHM.                | 0.529          | 0.471                   | 1                 | Ordinary     |
| 17   | MAN.PET.                | 0.651          | 0.349                   | 1                 | Ordinary     |
| 18   | MAN.PLA.                | 0.704          | 0.296                   | 1                 | Ordinary     |
| 19   | MAN.RUB.                | 0.704          | 0.296                   | 1                 | Ordinary     |
| 20   | MAN.LET.                | 0.668          | 0.332                   | 1                 | Ordinary     |
| 21   | MAN.CER.                | 0.709          | 0.291                   | 1                 | Ordinary     |
| 22   | MAN.IRN.                | 0.732          | 0.268                   | 1                 | Ordinary     |
| 23   | MAN.NFM.                | 0.732          | 0.268                   | 1                 | Ordinary     |
| 24   | MAN.FBM.                | 0.695          | 0.305                   | 1                 | Ordinary     |
| 25   | MAN.GNM.                | 0.604          | 0.396                   | 1                 | Ordinary     |
| 26   | MAN.PRM.                | 0.604          | 0.396                   | 1                 | Ordinary     |
| 27   | MAN.BSM.                | 0.604          | 0.396                   | 1                 | Ordinary     |
| 28   | EPT.                    | 0.333          | 0.667                   | 1                 | Ordinary     |
| 29   | MAN.ELM.                | 0.58           | 0.420                   | 1                 | Ordinary     |
| 30   | MAN.INF.                | 0.333          | 0.667                   | 1                 | Ordinary     |
| 31   | MAN.TRN.                | 0.504          | 0.496                   | 1                 | Ordinary     |
| 32   | MAN.MSC.                | 0.705          | 0.295                   | 1                 | Ordinary     |
| 33   | ELE.                    | 0.0623         | 0.377                   | 0.1               | Lifeline     |
| 34   | GAS.                    | 0.0623         | 0.377                   | 0.1               | Lifeline     |
| 35   | HET.                    | 0.0623         | 0.377                   | 0.1               | Lifeline     |
| 36   | WTR.                    | 0.0623         | 0.377                   | 0.1               | Lifeline     |
| 37   | COM.                    | 0.0401         | 0.599                   | 0.1               | Lifeline     |
| 38   | BRD.                    | 0.0192         | 0.808                   | 0.1               | Lifeline     |
| 39   | INF.SVC.                | 0.097          | 0.903                   | 1                 | Ordinary     |
| 40   | INT.                    | 0.0401         | 0.599                   | 0.1               | Lifeline     |
| 41   | INF.DST.                | 0.192          | 0.808                   | 1                 | Ordinary     |
| 42   | RLW.TRP.                | 0.0701         | 0.299                   | 0.1               | Lifeline     |
| 43   | PAS.TRP.                | 0.0701         | 0.299                   | 0.1               | Lifeline     |
| 44   | FRE.TRP.                | 0.0701         | 0.299                   | 0.1               | Lifeline     |
| 45   | WTR.TRP.                | 0.0701         | 0.299                   | 0.1               | Lifeline     |
| 46   | AIR.TRP.                | 0.0701         | 0.299                   | 0.1               | Lifeline     |
| 47   | WRH.                    | 0.0701         | 0.299                   | 0.1               | Lifeline     |
| 48   | SVC.TRP.                | 0.0701         | 0.299                   | 0.1               | Lifeline     |
| 49   | PST.SVC.                | 0.0701         | 0.299                   | 0.1               | Lifeline     |
| 50   | WHL.GEN.                | 0.525          | 0.475                   | 1                 | Ordinary     |
| 51   | WHL.TEX.                | 0.525          | 0.475                   | 1                 | Ordinary     |
| 52   | WHL.FOD.                | 0.525          | 0.475                   | 1                 | Ordinary     |
| 53   | WHL.MAT.                | 0.525          | 0.475                   | 1                 | Ordinary     |
| 54   | WHL.MCN.                | 0.525          | 0.475                   | 1                 | Ordinary     |
| 55   | WHL.MSC.                | 0.525          | 0.475                   | 1                 | Ordinary     |
| 560  | RTL.ADM.                | 0.525          | 0.475                   | 1                 | Ordinary     |

|     |          |        |       |     |              |
|-----|----------|--------|-------|-----|--------------|
| 561 | RTL.DPT. | 0.525  | 0.475 | 1   | Closed       |
| 569 | RTL.GNM. | 0.0525 | 0.475 | 0.1 | Lifeline     |
| 57  | RTL.GEN. | 0.525  | 0.475 | 1   | Ordinary     |
| 58  | RTL.FOD. | 0.525  | 0.475 | 1   | Ordinary     |
| 59  | RTL.MCN. | 0.525  | 0.475 | 1   | Ordinary     |
| 60  | RTL.MSC. | 0.525  | 0.475 | 1   | Ordinary     |
| 61  | RTL.NST. | 0.525  | 0.475 | 1   | Ordinary     |
| 62  | FIN.BNK. | 0.214  | 0.786 | 1   | Ordinary     |
| 63  | FIN.ORG. | 0.214  | 0.786 | 1   | Ordinary     |
| 64  | FIN.LON. | 0.214  | 0.786 | 1   | Ordinary     |
| 65  | FIN.TRN. | 0.214  | 0.786 | 1   | Ordinary     |
| 66  | FIN.AUX. | 0.214  | 0.786 | 1   | Ordinary     |
| 67  | INS.     | 0.214  | 0.786 | 1   | Ordinary     |
| 68  | RST.AGN. | 0.423  | 0.577 | 1   | Ordinary     |
| 69  | RTS.LES. | 0.423  | 0.577 | 1   | Ordinary     |
| 70  | RNT.     | 0.362  | 0.638 | 1   | Ordinary     |
| 71  | SCI.     | 0.172  | 0.828 | 1   | Ordinary     |
| 72  | SVC.PRF. | 0.362  | 0.638 | 1   | Ordinary     |
| 73  | ADV.     | 0.362  | 0.638 | 1   | Ordinary     |
| 74  | SVC.TEC. | 0.362  | 0.638 | 1   | Ordinary     |
| 75  | ACM.     | 0.889  | 0.111 | 1   | Closed       |
| 76  | EAT.     | 0.889  | 0.111 | 1   | Ordinary     |
| 77  | DEL.     | 0.0521 | 0.479 | 0.1 | Lifeline     |
| 78  | LND.     | 0.521  | 0.479 | 1   | Ordinary     |
| 79  | SVC.PSN. | 0.521  | 0.479 | 1   | Ordinary     |
| 80  | SVC.AMS. | 0.521  | 0.479 | 1   | Closed       |
| 81  | SCH.     | 0.086  | 0.828 | 0.5 | Low exposure |
| 82  | EDC.     | 0.086  | 0.828 | 0.5 | Low exposure |
| 83  | MED.     | 0.0753 | 0.247 | 0.1 | Lifeline     |
| 84  | HLT.     | 0      | 0.247 | 0   | Sustantial   |
| 85  | WEL.     | 0      | 0.247 | 0   | Sustantial   |
| 86  | PST.OFC. | 0.0362 | 0.638 | 0.1 | Lifeline     |
| 87  | CAS.     | 0.181  | 0.638 | 0.5 | Low exposure |
| 88  | WAS.     | 0.181  | 0.638 | 0.5 | Low exposure |
| 89  | SVC.AUT. | 0.181  | 0.638 | 0.5 | Low exposure |
| 90  | SVC.MCN. | 0.181  | 0.638 | 0.5 | Low exposure |
| 91  | SVC.EMP. | 0.181  | 0.638 | 0.5 | Low exposure |
| 92  | SVC.BUS. | 0.181  | 0.638 | 0.5 | Low exposure |
| 93  | PLT.     | 0.181  | 0.638 | 0.5 | Low exposure |
| 94  | REL.     | 0.181  | 0.638 | 0.5 | Low exposure |
| 95  | SVC.MSC. | 0.181  | 0.638 | 0.5 | Low exposure |
| 96  | GOV.INT. | 0.0515 | 0.485 | 0.1 | Lifeline     |
| 97  | NA       | 0.0515 | 0.485 | 0.1 | Lifeline     |
| 98  | GOV.LOC. | 0.0515 | 0.485 | 0.1 | Lifeline     |
| 99  | NEC      | 0.362  | 0.638 | 1   | Ordinary     |

Table B.2: Sector classifications and abbreviations.

| Code | Description  | Abbreviation |
|------|--|--------------|
| 01   | AGRICULTURE  | AGR.         |
| 02   | FORESTRY   | FRS.         |
| 03   | FISHERIES, EXCEPT AQUACULTURE  | FIS.         |
| 04   | AQUACULTURE  | AQA.         |
| 05   | MINING AND QUARRYING OF STONE AND GRAVEL                                       | MIN.         |
| 06   | CONSTRUCTION WORK, GENERAL INCLUDING PUBLIC AND PRIVATE CONSTRUCTION WORK      | CNS.GEN.     |
| 07   | CONSTRUCTION WORK BY SPECIALIST CONTRACTOR, EXCEPT EQUIPMENT INSTALLATION WORK | CNS.SPC.     |
| 08   | EQUIPMENT INSTALLATION WORK  | EQP.         |
| 09   | MANUFACTURE OF FOOD  | MAN.FOD.     |
| 10   | MANUFACTURE OF BEVERAGES, TOBACCO AND FEED                                     | MAN.BEV.     |
| 11   | MANUFACTURE OF TEXTILE PRODUCTS  | MAN.TEX      |
| 12   | MANUFACTURE OF LUMBER AND WOOD PRODUCTS, EXCEPT FURNITURE                      | MAN.LUM.     |
| 13   | MANUFACTURE OF FURNITURE AND FIXTURES  | MAN.FUR.     |
| 14   | MANUFACTURE OF PULP, PAPER AND PAPER PRODUCTS                                  | MAN.PUL.     |
| 15   | PRINTING AND ALLIED INDUSTRIES   | PRT.         |
| 16   | MANUFACTURE OF CHEMICAL AND ALLIED PRODUCTS                                    | MAN.CHM.     |
| 17   | MANUFACTURE OF PETROLEUM AND COAL PRODUCTS                                     | MAN.PET.     |
| 18   | MANUFACTURE OF PLASTIC PRODUCTS, EXCEPT OTHERWISE CLASSIFIED                   | MAN.PLA.     |
| 19   | MANUFACTURE OF RUBBER PRODUCTS   | MAN.RUB.     |
| 20   | MANUFACTURE OF LEATHER TANNING, LEATHER PRODUCTS AND FUR SKINS                 | MAN.LET.     |
| 21   | MANUFACTURE OF CERAMIC, STONE AND CLAY PRODUCTS                                | MAN.CER.     |
| 22   | MANUFACTURE OF IRON AND STEEL  | MAN.IRN.     |
| 23   | MANUFACTURE OF NON-FERROUS METALS AND PRODUCTS                                 | MAN.NFM.     |
| 24   | MANUFACTURE OF FABRICATED METAL PRODUCTS                                       | MAN.FBM.     |
| 25   | MANUFACTURE OF GENERAL-PURPOSE MACHINERY                                       | MAN.GNM.     |
| 26   | MANUFACTURE OF PRODUCTION MACHINERY  | MAN.PRM.     |
| 27   | MANUFACTURE OF BUSINESS ORIENTED MACHINERY                                     | MAN.BSM.     |
| 28   | ELECTRONIC PARTS, DEVICES AND ELECTRONIC CIRCUITS                              | EPT.         |
| 29   | MANUFACTURE OF ELECTRICAL MACHINERY, EQUIPMENT AND SUPPLIES                    | MAN.ELM.     |
| 30   | MANUFACTURE OF INFORMATION AND COMMUNICATION ELECTRONICS EQUIPMENT             | MAN.INF.     |
| 31   | MANUFACTURE OF TRANSPORTATION EQUIPMENT  | MAN.TRN.     |
| 32   | MISCELLANEOUS MANUFACTURING INDUSTRIES   | MAN.MSC.     |
| 33   | PRODUCTION, TRANSMISSION AND DISTRIBUTION OF ELECTRICITY                       | ELE.         |
| 34   | PRODUCTION AND DISTRIBUTION OF GAS   | GAS.         |
| 35   | HEAT SUPPLY  | HET.         |



|     |   |          |
|-----|---|----------|
| 36  | COLLECTION, PURIFICATION AND DISTRIBUTION OF WATER, AND SEWAGE COLLECTION, PROCESSING           | WTR.     |
| 37  | COMMUNICATIONS  | COM.     |
| 38  | BROADCASTING  | BRD.     |
| 39  | INFORMATION SERVICES  | INF.SVC. |
| 40  | SERVICES INCIDENTAL TO INTERNET   | INT.     |
| 41  | VIDEO PICTURE INFORMATION, SOUND INFORMATION, CHARACTER INFORMATION PRODUCTION AND DISTRIBUTION | INF.DST. |
| 42  | RAILWAY TRANSPORT   | RLW.TRP. |
| 43  | ROAD PASSENGER TRANSPORT  | PAS.TRP. |
| 44  | ROAD FREIGHT TRANSPORT  | FRE.TRP. |
| 45  | WATER TRANSPORT   | WTR.TRP. |
| 46  | AIR TRANSPORT   | AIR.TRP. |
| 47  | WAREHOUSING   | WRH.     |
| 48  | SERVICES INCIDENTAL TO TRANSPORT  | SVC.TRP. |
| 49  | POSTAL SERVICES, INCLUDING MAIL DELIVERY  | PST.SVC. |
| 50  | WHOLESALE TRADE, GENERAL MERCHANDISE  | WHL.GEN. |
| 51  | WHOLESALE TRADE (TEXTILE AND APPAREL)   | WHL.TEX. |
| 52  | WHOLESALE TRADE (FOOD AND BEVERAGES)  | WHL.FOD. |
| 53  | WHOLESALE TRADE (BUILDING MATERIALS, MINERALS AND METALS, ETC)                                  | WHL.MAT. |
| 54  | WHOLESALE TRADE (MACHINERY AND EQUIPMENT)   | WHL.MCN. |
| 55  | MISCELLANEOUS WHOLESAL TRADE  | WHL.MSC. |
| 560 | ESTABLISHMENTS ENGAGED IN ADMINISTRATIVE OR ANCILLARY ECONOMIC ACTIVITIES                       | RTL.ADM. |
| 561 | DEPARTMENT STORES AND GENERAL MERCHANDISE SUPERMARKET   | RTL.DPT. |
| 569 | MISCELLANEOUS RETAIL TRADE, GENERAL MERCHANDISE   | RTL.GNM. |
| 57  | RETAIL TRADE, GENERAL MERCHANDISE   | RTL.GEN. |
| 58  | RETAIL TRADE (FOOD AND BEVERAGE)  | RTL.FOD. |
| 59  | RETAIL TRADE (MACHINERY AND EQUIPMENT)  | RTL.MCN. |
| 60  | MISCELLANEOUS RETAIL TRADE  | RTL.MSC. |
| 61  | NONSTORE RETAILERS  | RTL.NST. |
| 62  | BANKING   | FIN.BNK. |
| 63  | FINANCIAL INSTITUTIONS FOR COOPERATIVE ORGANIZATIONS  | FIN.ORG. |
| 64  | NON-DEPOSIT MONEY CORPORATIONS, INCLUDING LENDING AND CREDIT CARD BUSINESS                      | FIN.LON. |
| 65  | FINANCIAL PRODUCTS TRANSACTION DEALERS AND FUTURES COMMODITY TRANSACTION DEALERS                | FIN.TRN. |
| 66  | FINANCIAL AUXILIARIES   | FIN.AUX. |
| 67  | INSURANCE INSTITUTIONS, INCLUDING INSURANCE AGENTS, BROKERS AND SERVICES                        | INS.     |
| 68  | REAL ESTATE AGENCIES  | RST.AGN. |
| 69  | REAL ESTATE LESSORS AND MANAGERS  | RTS.LES. |
| 70  | GOODS RENTAL AND LEASING  | RNT.     |
| 71  | SCIENTIFIC AND DEVELOPMENT RESEARCH INSTITUTES  | SCI.     |

|    |  |          |
|----|--|----------|
| 72 | PROFESSIONAL SERVICES, N.E.C.                              | SVC.PRF. |
| 73 | ADVERTISING  | ADV.     |
| 74 | TECHNICAL SERVICES, N.E.C.                                 | SVC.TEC. |
| 75 | ACCOMMODATION  | ACM.     |
| 76 | EATING AND DRINKING PLACES                                 | EAT.     |
| 77 | FOOD TAKE OUT AND DELIVERY SERVICES                        | DEL.     |
| 78 | LAUNDRY, BEAUTY AND BATH SERVICES                          | LND.     |
| 79 | MISCELLANEOUS LIVING-RELATED AND PERSONAL SERVICES         | SVC.PSN. |
| 80 | SERVICES FOR AMUSEMENT AND RECREATION                      | SVC.AMS. |
| 81 | SCHOOL EDUCATION   | SCH.     |
| 82 | MISCELLANEOUS EDUCATION, LEARNING SUPPORT                  | EDC.     |
| 83 | MEDICAL AND OTHER HEALTH SERVICE                           | MED.     |
| 84 | PUBLIC HEALTH AND HYGIENE                                  | HLT.     |
| 85 | SOCIAL INSURANCE, SOCIAL WELFARE AND CARE SERVICES         | WEL.     |
| 86 | POSTAL OFFICE  | PST.OFC. |
| 87 | COOPERATIVE ASSOCIATIONS, N.E.C.                           | CAS.     |
| 88 | WASTE DISPOSAL BUSINESS                                    | WAS.     |
| 89 | AUTOMOBILE MAINTENANCE SERVICES                            | SVC.AUT. |
| 90 | MACHINE, ETC. REPAIR SERVICES, EXCEPT OTHERWISE CLASSIFIED | SVC.MCN. |
| 91 | EMPLOYMENT AND WORKER DISPATCHING SERVICES                 | SVC.EMP. |
| 92 | MISCELLANEOUS BUSINESS SERVICES                            | SVC.BUS. |
| 93 | POLITICAL, BUSINESS AND CULTURAL ORGANIZATIONS             | PLT.     |
| 94 | RELIGION   | REL.     |
| 95 | MISCELLANEOUS SERVICES                                     | SVC.MSC. |
| 96 | FOREIGN GOVERNMENTS AND INTERNATIONAL AGENCIES IN JAPAN    | GOV.INT. |
| 97 | NATIONAL GOVERNMENT SERVICES                               | GOV.NAT. |
| 98 | LOCAL GOVERNMENT SERVICES                                  | GOV.LOC. |
| 99 | INDUSTRIES UNABLE TO CLASSIFY                              | NEC      |

### 678 B.3 Helmholtz-Hodge decomposition

679 The Helmholtz-Hodge decomposition (HHD) decomposes a flow from a node to another in a network into  
 680 a potential flow component and a loop flow component. A potential flow component is determined by  
 681 the upstream/downstream location of the node in a network [34], whereas a loop flow component is given  
 682 by a constraint such that the summation of the incoming and outgoing loop flows of all the nodes equals  
 683 zero. This method has been used to find the structure of potential and loop flows in complex networks.  
 684 See, for example, [31, 47, 48, 49].

685 Suppose we have a flow of a matrix denoted by  $B_{ij}$  such that a flow from node  $i$  to node  $j$  is represented  
 686 by  $B_{ij}$ . For simplicity, we assume  $\forall i, j B_{ij} \geq 0$ .  $A_{ij}$  is a binary adjacency matrix generated from  $B_{ij}$ :

$$A_{ij} = \begin{cases} 1 & \text{if } B_{ij} > 0, \\ 0 & \text{otherwise.} \end{cases} \quad (17)$$

687 We define a ‘net flow’  $F_{ij}$  by

$$F_{ij} = B_{ij} - B_{ji}, \quad (18)$$

688 and a ‘net weight’  $w_{ij}$  by

$$w_{ij} = A_{ij} + A_{ji}. \quad (19)$$

689 Note that  $w_{ij}$  is symmetric,  $w_{ij} = w_{ji}$ , and non-negative,  $w_{ij} \geq 0$ , for any pair of  $i$  and  $j$ .

690 Then, the HHD is given by

$$F_{ij} = F_{ij}^{(c)} + F_{ij}^{(p)}, \quad (20)$$

691 where the loop flow  $F_{ij}^{(c)}$  satisfies

$$\sum_j F_{ij}^{(c)} = 0, \quad (21)$$

692 meaning that loop flows are divergence-free. The potential flow,  $F_{ij}^{(p)}$ , can be expressed as

$$F_{ij}^{(p)} = w_{ij}(\phi_i - \phi_j), \quad (22)$$

693 where  $\phi_i$  is the Helmholtz-Hodge (HH) potential of node  $i$  that identifies its upstream/downstream  
 694 position in the network. More precisely,  $\phi_i$  is larger when node  $i$  is located in a more upstream position  
 695 in the network and vice versa. Equation (22) indicates that the potential flow  $F_{ij}^{(p)}$  is the difference in  
 696 the HH potential between two nodes when the two are linked and zero when they are not linked. We  
 697 further assume

$$\sum_i \phi_i = 0 \quad (23)$$

698 for normalisation purposes. Then, equations (20)–(23) can be uniquely solved for  $F_{ij}^{(c)}$ ,  $F_{ij}^{(p)}$ , and  $\phi_i$  for  
 699 all  $i$  and  $j$  in the whole network.

700 Figure B.1 shows a simple example to explain the intuition behind the potential and loop flows, where  
 701 potential is obtained from the HHD, and potential and loop flow measures between two prefectures (i.e.,  
 702  $Pot_{ab}$ ,  $Pot_{ba}$ , and  $Loop_{ab}$  are defined in Section 4.4). The left panel shows a supply chain with six  
 703 firms in prefectures  $a$  and  $b$ . The right top and bottom panels indicate the potential flows and loop  
 704 flows, respectively decomposed by the HHD. The numbers in red in the right top panel represent the HH  
 705 potential, or the upstreamness in supply chains, for each firm. Although there is no ‘loop’ in a standard  
 706 sense among the firms in this example, the HHD identifies loop flows in the sense that the nodes in the  
 707 loop are affected by each other. Hence, shocks circulate in the loop and work differently from those in  
 708 the non-loop potential flows.

709 Specifically,  $Pot_{ab}$  is the sum of the total potential flows from the firms in prefecture  $a$  to those in  
 710 prefecture  $b$  (there is only a potential flow from prefectures  $a$  to  $b$  in this example), divided by the total  
 711 number of flows of firms in prefecture  $a$ . Therefore,  $Pot_{ab} = (2/3)/4 = 1/6$ .  $Pot_{ba}$  is the opposite  
 712 direction and  $Pot_{ba} = 1/6$ .  $Loop_{ab}$  is the sum of the total loop flows between the firms in prefectures  $a$   
 713 and  $b$ . Thus, there are two loop flows between  $a$  and  $b$  in this example,  $Loop_{ab} = (2/3)/4 = 1/6$  and,  
 714 similarly,  $Loop_{ba} = 1/6$ .

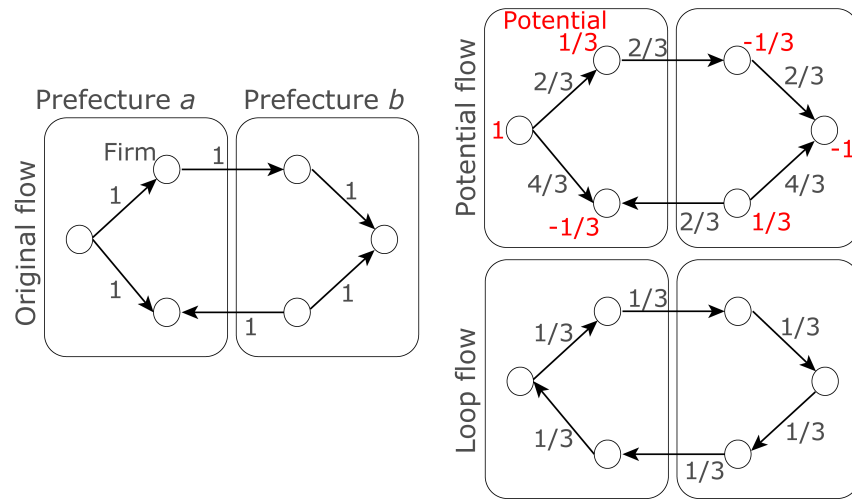


Figure B.1: An example of the HHD and loop and potential flow measures of prefectures. The left panel shows the supply chains of the six firms in the two prefectures. The right top and bottom panels present the potential flows and loop flows, respectively obtained from the HHD.

715 Figure B.2 shows the average of the HH potential  $\phi_i$  of the firms in the supply-chain network, which  
 716 is normalised so that its overall average is zero, for each prefecture. This figure illustrates the large  
 717 variation in the upstreamness of the firms at the prefecture level.

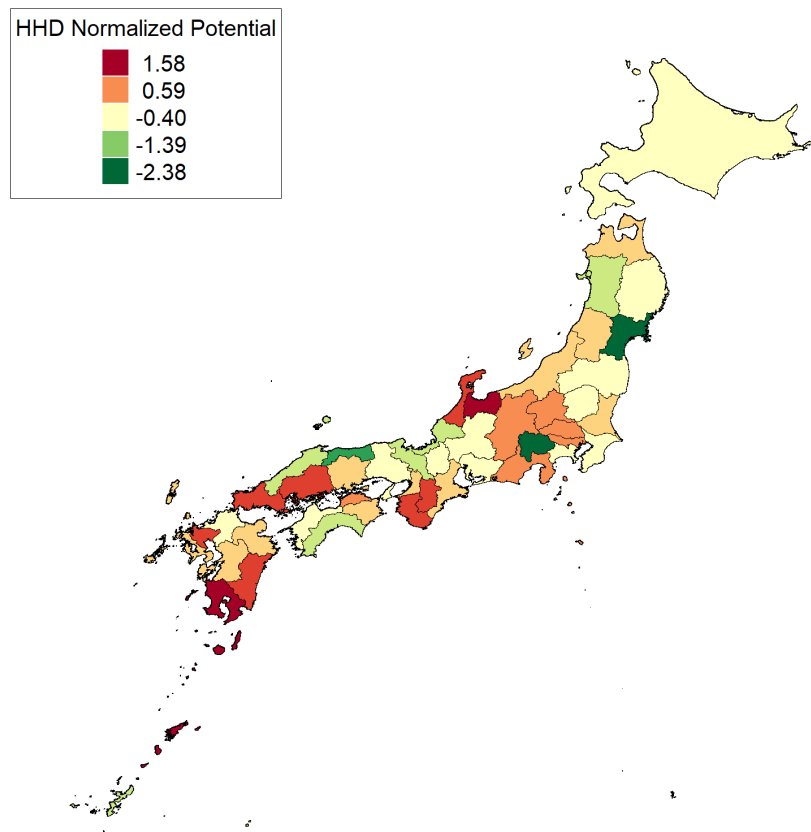


Figure B.2: Choropleth map of the potential calculated by the Helmholtz-Hodge (HH) decomposition. The average HH potential over all the firms in each prefecture is presented.

## 718 B.4 Substitutability for two regions

719 Since the definition of the substitutability measure for two regions is not as simple as the definition for  
 720 one region, we provide a further explanation. Figure B.3 is an example for the suppliers of a firm in  
 721 prefecture  $a$ . The substitutability of prefecture  $a$  by prefecture  $b$  is a fraction. The denominator is the  
 722 total number of suppliers that deliver goods to the firms in prefecture  $a$  except suppliers in prefecture  $a$   
 723 or  $b$ . (We call this  $A_i$  in the figure.) Hereafter, a supplier implies a supplier of a firm in prefecture  $a$ .  
 724 The numerator is the total number of substitutable suppliers in  $A_i$ . A supplier in  $A_i$  is substitutable if  
 725 a supplier in prefecture  $b$  belongs to the same industry as the focal supplier.

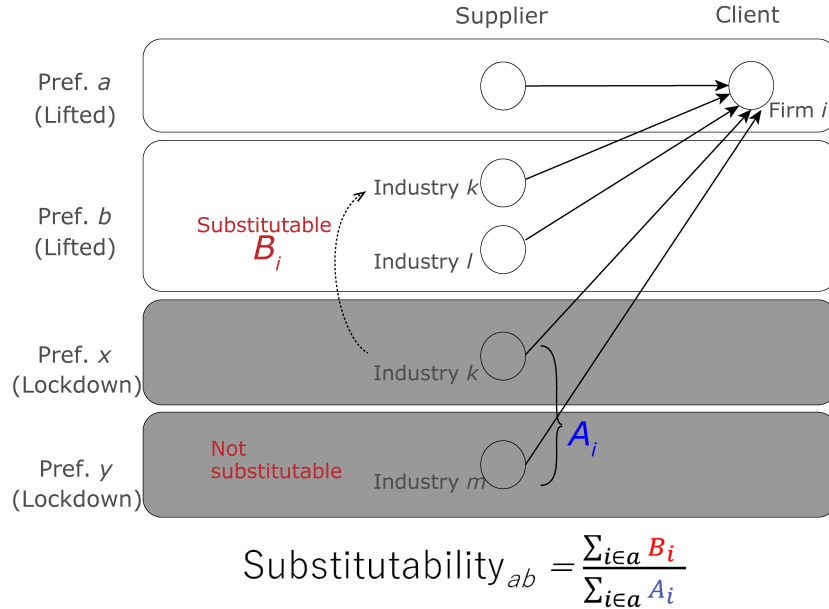


Figure B.3: An example of the substitutability measure for two regions. The bottom shows the equation.  $A_i$  is the total number of suppliers outside prefectures  $a$  and  $b$ . The lowest two suppliers are applicable. A supplier in prefecture  $b$  belongs to the same industry as the upper firm of the outside suppliers, whereas the lower firm of the outside suppliers is not substitutable. Hence,  $A_i = 2$  and  $B_i = 1$ .

## 726 C Results

### 727 C.1 Simulation of the effect of the actual lockdown

728 A video is available for the temporal and geographical visualisation of the lockdown simulation at [https://youtu.be/q029a\\_e1akU](https://youtu.be/q029a_e1akU). The map in the video indicates the rate of reduction in firm production  
 729 averaged within each municipality. The red areas indicate that the production in the area is less than or  
 730 equal to 20% of firms' capacity on average, whereas the light red and orange areas show firms with a more  
 731 moderate decline in production. The inset in the video indicates Figure 2 and the number of days from the  
 732 first lockdown. The visualisation clearly shows the areas that are not under lockdown are also affected by  
 733 lockdowns in other areas. For example, from day 0 to day 8, only seven prefectures are under lockdown  
 734 but most areas in Japan are affected (see Section 3.2 and Figure A.3). This reduction in production  
 735 occurs because the demand reduction propagates to the suppliers without any buffer. However, supply  
 736 reduction can be mitigated because each client holds inventories for the intermediate goods.  
 737

### 738 C.2 Estimation of daily GDP from IAIA

739 The IAIA indicates the changes in production in all industries in Japan, compared with those in the  
 740 previous month and in the same month in the previous year, based on firm surveys [41]. We assume that  
 741 the daily production on 7 April (day 0) is the same as that in March and thus can be calculated from

742 the IAIA in March. Then, we estimate the daily GDP in April (or May) by  $(\text{yearly GDP})/365 \times (\text{IAIA}$   
 743  $\text{in April (May)})/(\text{IAIA in March})$  and illustrate it in the left (right) red line in Figure 2.

### 744 C.3 Interconnected effect of the different strictness of regional lockdowns

745 In Section 4.2, we show that the different levels of lockdown strictness between the groups with fewer  
 746 or greater restrictions affect the economic losses of both the two groups, particularly assuming that the  
 747 lockdown continues for 60 days. We also experiment with different lockdown durations (14 and 30 days)  
 748 and present the results in Figures C.1 and C.2. The main result that the strictness of the lockdown in  
 749 the group with greater restrictions that includes the major industrial clusters substantially affects the  
 750 economic loss of the other group by propagation through supply chains, still holds.

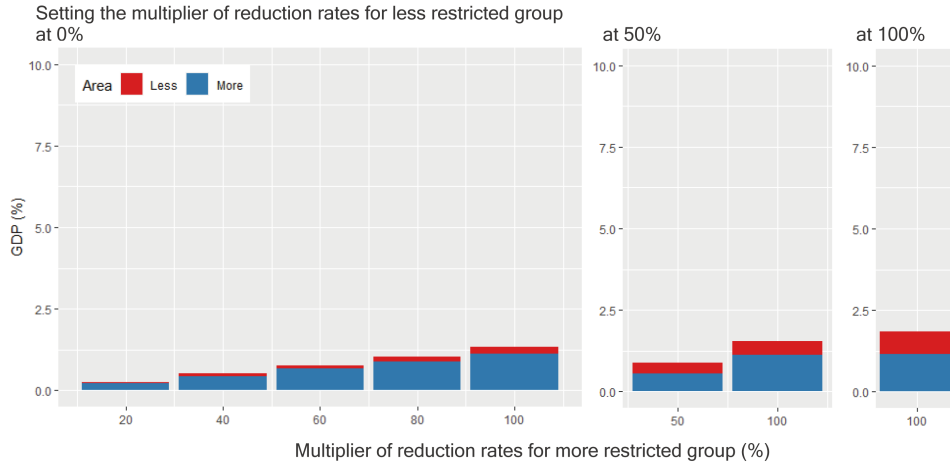


Figure C.1: Loss in value added as a percentage of total GDP, assuming different restriction levels for a lockdown of 14 days, between the groups with fewer and greater restrictions. A restriction level is defined by a multiplier for the sector-specific benchmark rates of reduction in production capacity. The red and blue parts of each bar show the loss of value added in the less and more restricted groups, respectively, as a percentage of GDP.

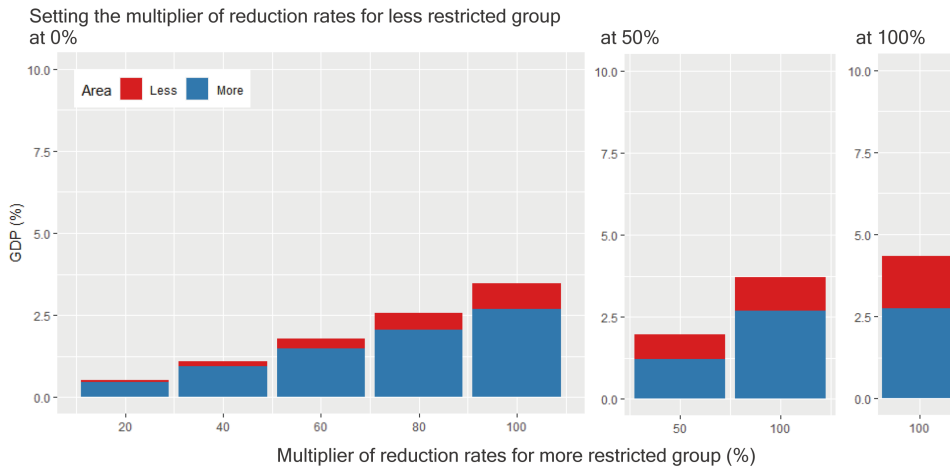


Figure C.2: Loss in value added as a percentage of total GDP, assuming different restriction levels for a lockdown of 30 days, between the groups with fewer and greater restrictions. A restriction level is defined by a multiplier for the sector-specific benchmark rates of reduction in production capacity. The red and blue parts of each bar show the loss of value added in the less and more restricted groups, respectively, as a percentage of GDP.

751 **C.4 Effect of lifting the lockdown in one region**

752 Section 4.3 presents the effect of lifting the lockdown in a prefecture on its production, assuming that  
 753 all the other prefectures are still under lockdown. Figure C.3 shows the ratio of the increase in national  
 754 GDP from each prefecture lifting its lockdown to the decrease in GDP by all prefectures' lockdowns. The  
 755 prefectures are horizontally aligned in order of JIS cods. The top three prefectures in terms of recovery  
 756 rate are Tokyo, Osaka, and Fukuoka.

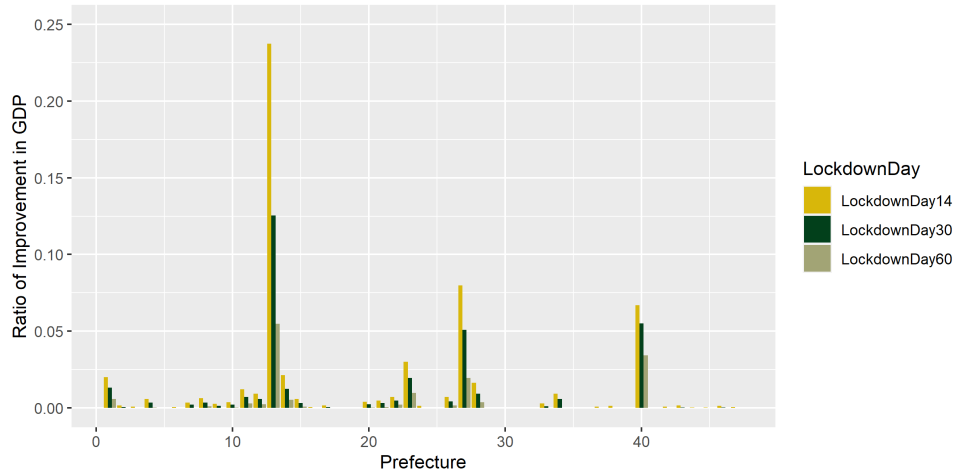


Figure C.3: The ratio of the improvement in GDP by lifting the lockdown in each prefecture. The improvement is defined as the ratio of the increase in the national GDP by each prefecture lifting its lockdown to the decrease in GDP by all prefectures' lockdowns. The horizontal axis indicates the JIS codes of the prefectures. The yellow, dark green, and light green bars show the ratio of the improvement when lockdowns persist for 14, 30, and 60 days, respectively.

757 Figure C.4 illustrates the ratio of increase in the value added production, or gross regional product  
 758 (GRP), of each prefecture by lifting its lockdown to the decrease in its GRP by all prefectures' lockdowns,  
 759 which is shown in Figure 5.

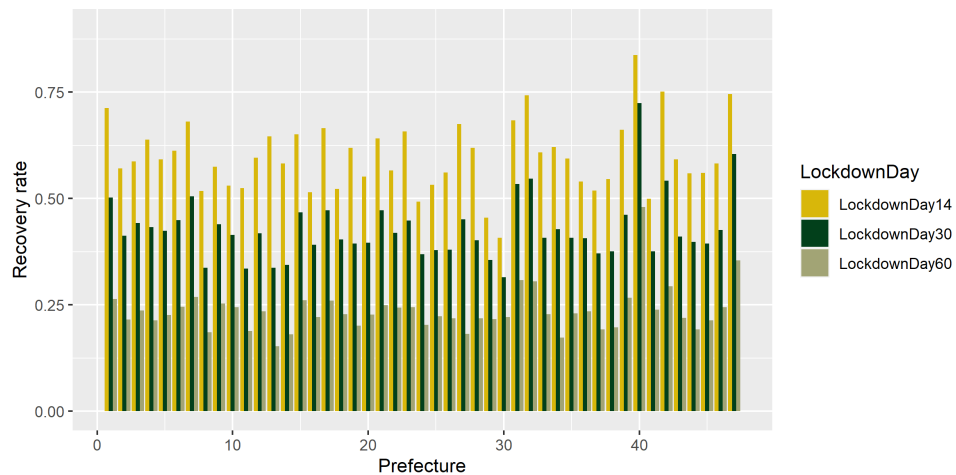


Figure C.4: Recovery rate in GRP by lifting the lockdown in each prefecture. The recovery rate is defined as the ratio of the increase in the GRP of each prefecture by lifting its lockdown to the decrease in its GRP by all prefectures' lockdowns. The horizontal axis indicates the JIS codes of the prefectures. The yellow, dark green, and light green bars show the recovery rate when lockdowns persist for 14, 30, and 60 days, respectively.

760 **C.5 Regression analyses**

761 In Section 4.3, we conducted regression analyses to examine what attributes of prefectures cause a larger  
 762 economic recovery by lifting the lockdown in only one prefecture, using Ordinary Least Squares (OLS)  
 763 models. Table C.1 shows the correlation coefficients between all the variables used in the regression  
 764 analysis and Table C.2 presents the detailed regression results.

Table C.1: Correlation matrix of the variables used in Section 4.3. The definitions of the variables are as follows. RecRatio: the recovery rate defined as the ratio of the increase in the GRP of each prefecture by lifting its lockdown to the decrease in its GRP by all prefectures' lockdowns. GRP: gross regional product (log). Links: the degree (log). InLink: the share of links within the prefecture to all its links. InLoop: the share of loop flows within the prefecture to all its flows. OutLink: the share of outward inter-prefectural links to all the links of the prefecture. Potential: the average HH potential of the firms in the prefecture. Sub: the share of substitutable suppliers to all suppliers of the prefecture located outside the prefecture.

| Variable  | RecRatio | GRP    | Degree | InLink | InLoop | OutLink | Potential | Sub   |
|-----------|----------|--------|--------|--------|--------|---------|-----------|-------|
| RecRatio  | 1.000    |        |        |        |        |         |           |       |
| GRP       | 0.311    | 1.000  |        |        |        |         |           |       |
| Degree    | 0.370    | 0.965  | 1.000  |        |        |         |           |       |
| InLink    | 0.218    | -0.467 | -0.374 | 1.000  |        |         |           |       |
| InLoop    | 0.432    | 0.072  | 0.151  | 0.720  | 1.000  |         |           |       |
| OutLink   | -0.046   | 0.676  | 0.661  | -0.688 | -0.351 | 1.000   |           |       |
| Potential | -0.321   | 0.104  | 0.090  | -0.046 | -0.076 | 0.193   | 1.000     |       |
| Sub       | 0.449    | 0.803  | 0.829  | -0.246 | 0.307  | 0.573   | 0.096     | 1.000 |



Table C.2: Regression results for Section 4.3. The dependent variable is the recovery rate. See the caption of Table C.1 for the definitions of the independent variables. Standard errors are in parentheses. \*\*\*  $p < 0.01$ , \*\*  $p < 0.05$ , \*  $p < 0.1$ .

|              | (1)                  | (2)                   | (3)                  | (4)                   | (5)                  | (6)                  | (7)                  |
|--------------|----------------------|-----------------------|----------------------|-----------------------|----------------------|----------------------|----------------------|
| InLink       |                      | 0.426***<br>(0.133)   |                      |                       |                      |                      | 0.401<br>(0.242)     |
| InLoop       |                      |                       | 0.686***<br>(0.216)  |                       |                      |                      | -0.345<br>(0.425)    |
| OutLink      |                      |                       |                      | -0.639**<br>(0.245)   |                      |                      | -0.375<br>(0.278)    |
| Potential    |                      |                       |                      |                       | -0.540**<br>(0.202)  |                      | -0.527***<br>(0.179) |
| Sub          |                      |                       |                      |                       |                      | 0.684**<br>(0.275)   | 0.709**<br>(0.283)   |
| GRP          | 0.0261**<br>(0.0119) | 0.0443***<br>(0.0122) | 0.0236**<br>(0.0109) | 0.0528***<br>(0.0152) | 0.0292**<br>(0.0112) | -0.0115<br>(0.0189)  | 0.0242<br>(0.0191)   |
| Constant     | 0.572***<br>(0.0225) | 0.285***<br>(0.0924)  | 0.424***<br>(0.0512) | 0.816***<br>(0.0957)  | 0.565***<br>(0.0213) | 0.507***<br>(0.0338) | 0.445**<br>(0.182)   |
| Observations | 47                   | 47                    | 47                   | 47                    | 47                   | 47                   | 47                   |
| R-squared    | 0.097                | 0.267                 | 0.265                | 0.218                 | 0.223                | 0.208                | 0.481                |

765 In Section 4.4, we conducted regression analyses to examine what attributes of prefectures cause a  
766 larger economic recovery by lifting the lockdown in two prefectures simultaneously, using OLS models.  
767 The relative recovery measure defined as the ratio of the increase in the GRP of prefecture  $a$  when it  
768 lifts its lockdown together with prefecture  $b$  to its increase when prefecture  $a$  lifts its lockdown alone.  
769 Table C.3 shows the correlation coefficients between all the variables used in the regression analysis and  
770 Table C.4 presents the detailed regression results.

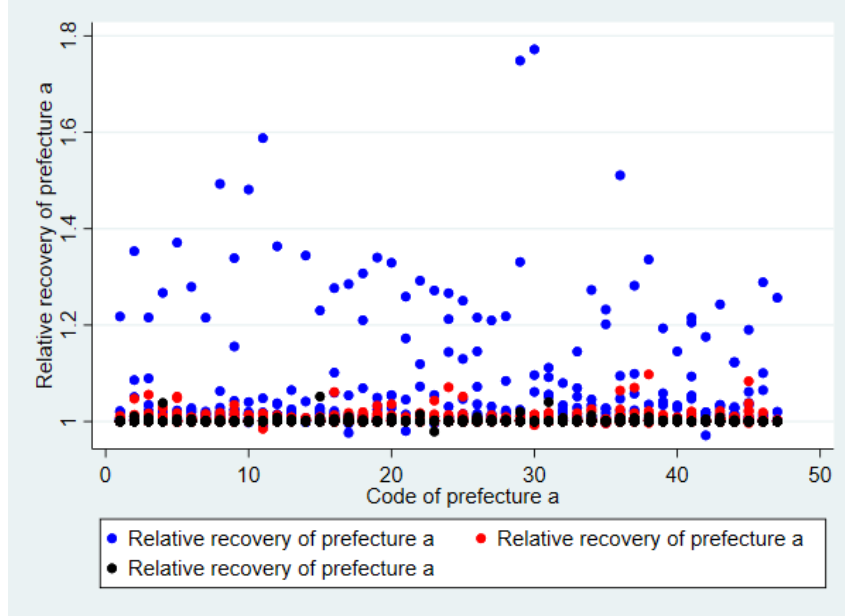


Figure C.5: Relative recovery from lifting the lockdown together to the recovery from lifting the lockdown alone. The relative recovery measure is defined as the ratio of the increase in the GRP of prefecture  $a$  when it lifts its lockdown together with prefecture  $b$  to its increase when prefecture  $a$  lifts its lockdown alone. The horizontal axis shows the JIS code of prefecture  $a$ . The colour of each dot indicates whether the GRP of prefecture  $b$  is among the top 10 (blue), the bottom 10 (black), or others (red).

Table C.3: Correlation matrix of the variables used in Section 4.4. The definitions of the variables are as follows.  $Recov_a$ : the relative recovery of prefecture  $a$  defined as the ratio of the increase in the GRP of prefecture  $a$  by lifting its lockdown together with prefecture  $b$  to its increase by lifting its lockdown alone.  $Link_{ab}$ : the share of links from  $a$  to  $b$  to all links from  $a$ .  $Link_{ba}$ : the share of links from  $b$  to  $a$  to all links from  $a$ .  $Pot_{ab}$ : the share of potential flows from  $b$  to  $a$  to the total links of  $a$ .  $Pot_{ba}$ : the share of potential flows from  $a$  to  $b$  to the total links of  $a$ .  $Sub_{ab}$ : the share of suppliers substitutable by those in  $b$  to  $a$ 's suppliers outside  $a$  and  $b$ .  $Sub_{ba}$ : the share of suppliers substitutable by those in  $a$  to  $b$ 's suppliers outside  $a$  and  $b$ .  $Loop_{ab}$ : the share of loop flows between  $a$  and  $b$  to the total flows between the two.  $Bi_{ab}$ : the number of inter-prefecture links between  $a$  and  $b$  in logs.  $GRP_j$ : GRP of  $b$  in logs.

| Variable    | $Recov_a$ | $Link_{ab}$ | $Link_{ba}$ | $Pot_{ab}$ | $Pot_{ba}$ | $Sub_{ba}$ | $Loop_{ab}$ | $Bi_{ab}$ | $GRP_b$ |
|-------------|-----------|-------------|-------------|------------|------------|------------|-------------|-----------|---------|
| $Recov_a$   | 1.000     |             |             |            |            |            |             |           |         |
| $Link_{ab}$ | 0.820     | 1.000       |             |            |            |            |             |           |         |
| $Link_{ba}$ | 0.818     | 0.966       | 1.000       |            |            |            |             |           |         |
| $Pot_{ab}$  | 0.870     | 0.927       | 0.961       | 1.000      |            |            |             |           |         |
| $Pot_{ba}$  | 0.808     | 0.915       | 0.955       | 0.968      | 1.000      |            |             |           |         |
| $Loop_{ab}$ | 0.879     | 0.911       | 0.952       | 0.986      | 0.979      | 1.000      |             |           |         |
| $Sub_{ba}$  | 0.813     | 0.961       | 0.966       | 0.946      | 0.948      | 0.940      | 1.000       |           |         |
| $Bi_{ab}$   | 0.392     | 0.543       | 0.564       | 0.499      | 0.528      | 0.504      | 0.572       | 1.000     |         |
| $GRP_b$     | 0.563     | 0.610       | 0.597       | 0.602      | 0.582      | 0.596      | 0.643       | 0.576     | 1.000   |

Table C.4: Regression results for Section 4.4. The dependent variable is the relative recovery measure. See the caption of Table C.3 for the definitions of the independent variables. Standard errors are in parentheses. \*\*\* p<0.01, \*\* p<0.05, \* p<0.1.

|              | (1)                       | (2)                       | (3)                       | (4)                       | (5)                       | (6)                       | (7)                        |
|--------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|----------------------------|
| $Link_{ab}$  | 0.519***<br>(0.0175)      |                           |                           |                           |                           |                           | 0.440***<br>(0.0306)       |
| $Link_{ba}$  |                           | 0.619***<br>(0.0199)      |                           |                           |                           |                           | -0.375***<br>(0.0460)      |
| $Pot_{ab}$   |                           |                           | 8.333***<br>(0.198)       |                           |                           |                           | 0.277<br>(0.624)           |
| $Pot_{ba}$   |                           |                           |                           | 8.076***<br>(0.271)       |                           |                           | -17.82***<br>(0.644)       |
| $Loop_{ab}$  |                           |                           |                           |                           | 3.841***<br>(0.0844)      |                           | 10.06***<br>(0.309)        |
| $Sub_{ba}$   |                           |                           |                           |                           |                           | 1.564***<br>(0.0550)      | -0.248**<br>(0.0989)       |
| $Bi_{ab}$    | -0.00211***<br>(0.000413) | -0.00288***<br>(0.000415) | -0.00182***<br>(0.000352) | -0.00174***<br>(0.000407) | -0.00225***<br>(0.000341) | -0.00235***<br>(0.000423) | -0.000602***<br>(0.000298) |
| $GRP_b$      | -0.0186***<br>(0.00210)   | -0.0186***<br>(0.00205)   | -0.0135***<br>(0.00181)   | -0.0232***<br>(0.00202)   | -0.0120***<br>(0.00175)   | -0.0220***<br>(0.00208)   | -0.00540***<br>(0.00146)   |
| $GRP_b^2$    | 0.00652***<br>(0.000490)  | 0.00676***<br>(0.000471)  | 0.00467***<br>(0.000422)  | 0.00795***<br>(0.000458)  | 0.00431***<br>(0.000405)  | 0.00712***<br>(0.000489)  | 0.00192***<br>(0.000350)   |
| Constant     | 1.019***<br>(0.00236)     | 1.023***<br>(0.00233)     | 1.016***<br>(0.00208)     | 1.021***<br>(0.00236)     | 1.017***<br>(0.00200)     | 1.024***<br>(0.00239)     | 1.006***<br>(0.00168)      |
| Observations | 2,162                     | 2,162                     | 2,162                     | 2,162                     | 2,162                     | 2,162                     | 2,162                      |
| R-squared    | 0.713                     | 0.721                     | 0.778                     | 0.714                     | 0.794                     | 0.706                     | 0.865                      |

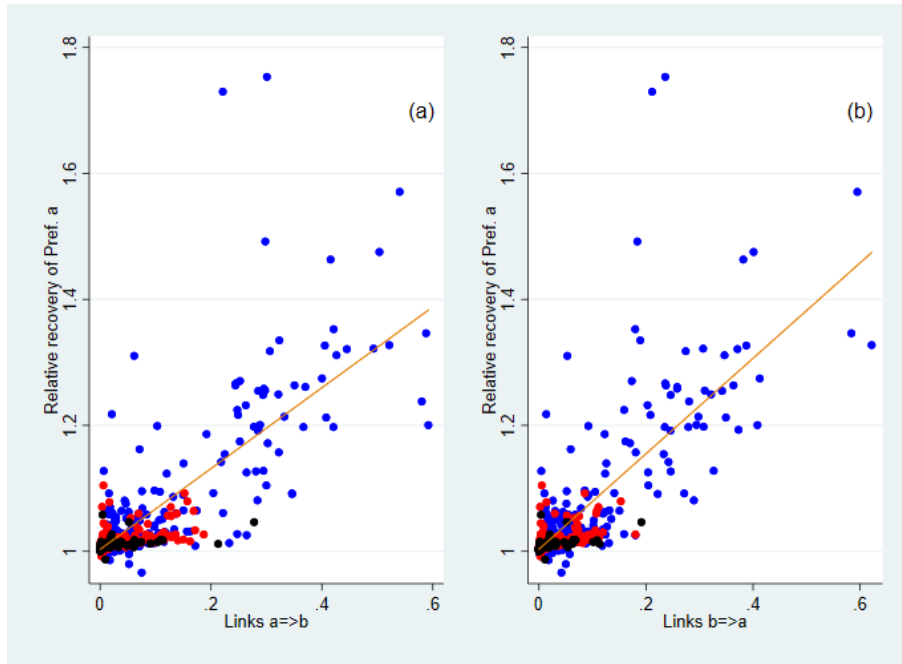


Figure C.6: Correlation between the relative recovery and selected network measures. The vertical axis indicates the relative recovery of prefecture  $a$ , defined as the ratio of the increase in the GRP of prefecture  $a$  by lifting its lockdown together with prefecture  $b$  to its increase by lifting its lockdown alone. The effect of the GRP of  $b$  and total links between the two are excluded from the relative recovery measure. The variable in the horizontal axis is given by Equations 1 and 2 in panels (a) and (b), respectively. The orange line in each panel signifies the fitted value from a linear regression that controls for the effect of the GRP of  $b$  and total number of links between  $a$  and  $b$ . The blue, black, and red dots indicate the pairs of prefectures  $a$  and  $b$  for which the GRP of  $b$  is among the top 10, bottom 10, and others, respectively.

771 To check the robustness of our main results, we experimented with different rates of reduction in  
 772 production capacity, where we assume the share of working from home is zero for all the sectors in  
 773 Supplementary Information Table C.3. In other words, in this alternative simulation analysis, we assume  
 774 a stricter level of lockdown. Supplementary Information Figures C.8 and C.9 present the results, which  
 775 are essentially the same as our benchmark results in Figures 6 and 7.

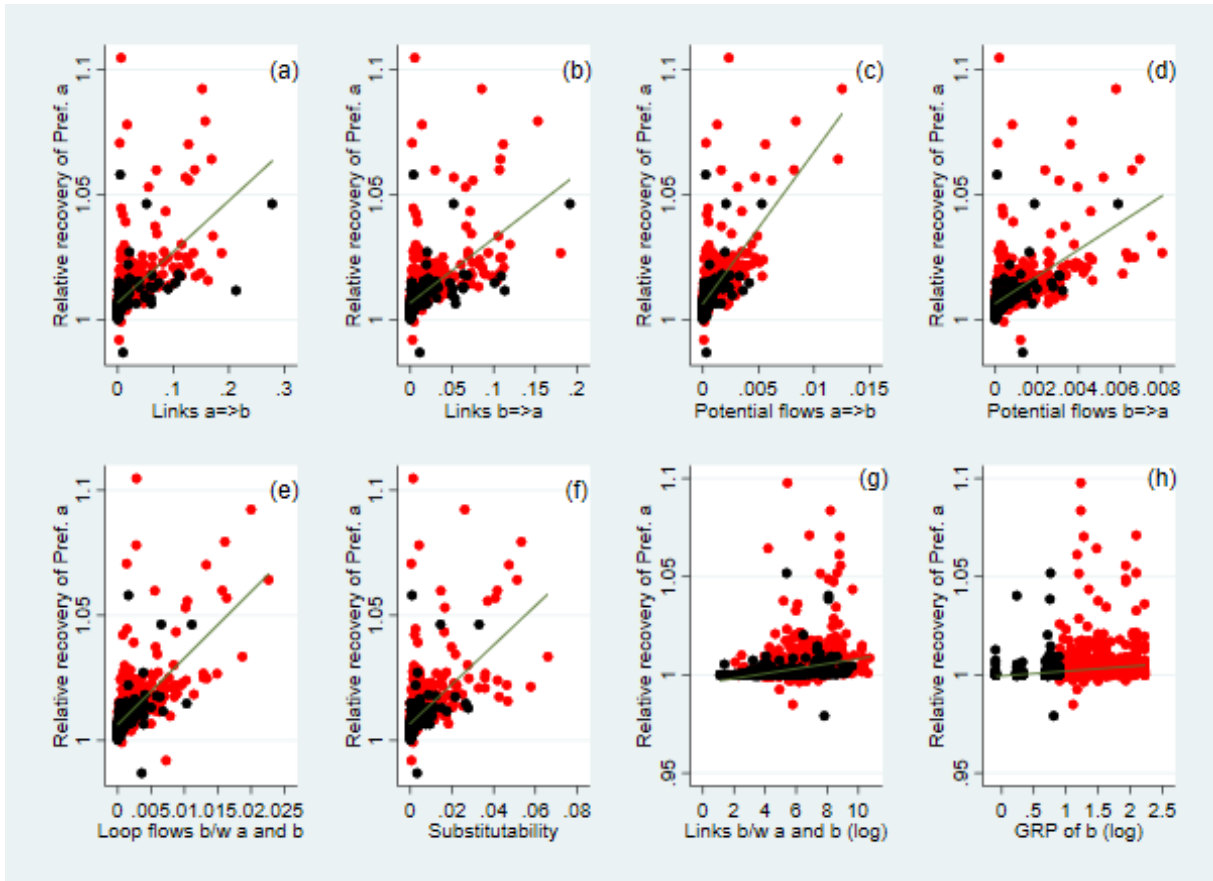


Figure C.7: Correlation between the relative recovery and selected network measures. See the caption of Figures 7 and C.6 for the definitions of the variables used here. The green line in each panel signifies the fitted value from a linear regression that controls for the effect of the GRP of  $b$  and total number of links between  $a$  and  $b$  in (a)–(g). The black and red dots indicate the pairs of prefectures  $a$  and  $b$  for which the GRP of  $b$  is among the bottom 10 and between 11 and 37, respectively.

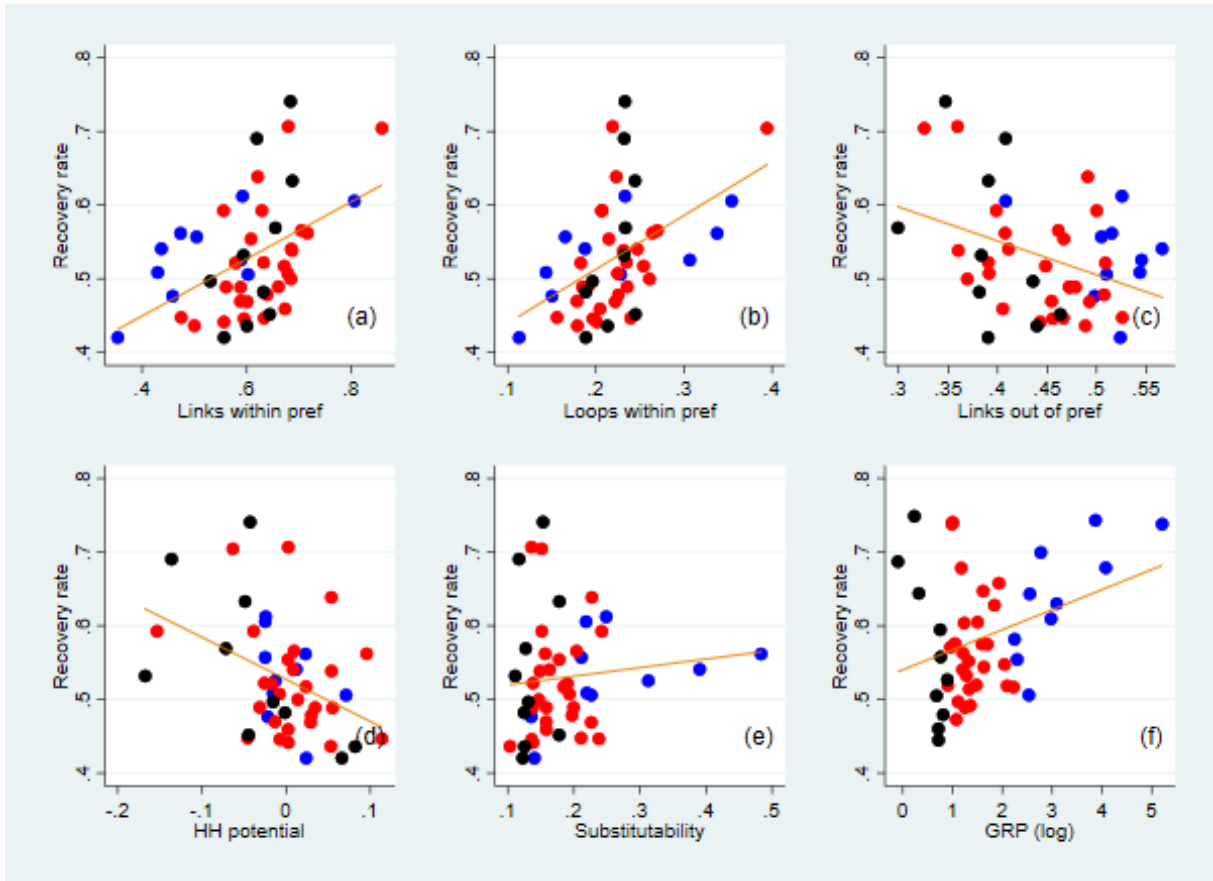


Figure C.8: Correlation between the recovery rate and selected network measures. See the caption of Figure 6 for the definitions of the variables used here. The orange line in each panel specifies the fitted value from a linear regression that controls for the effect of GRP in (b)–(f). The blue, black, and red dots indicate the prefectures whose GRP is among the top 10, the bottom 10, or others, respectively.

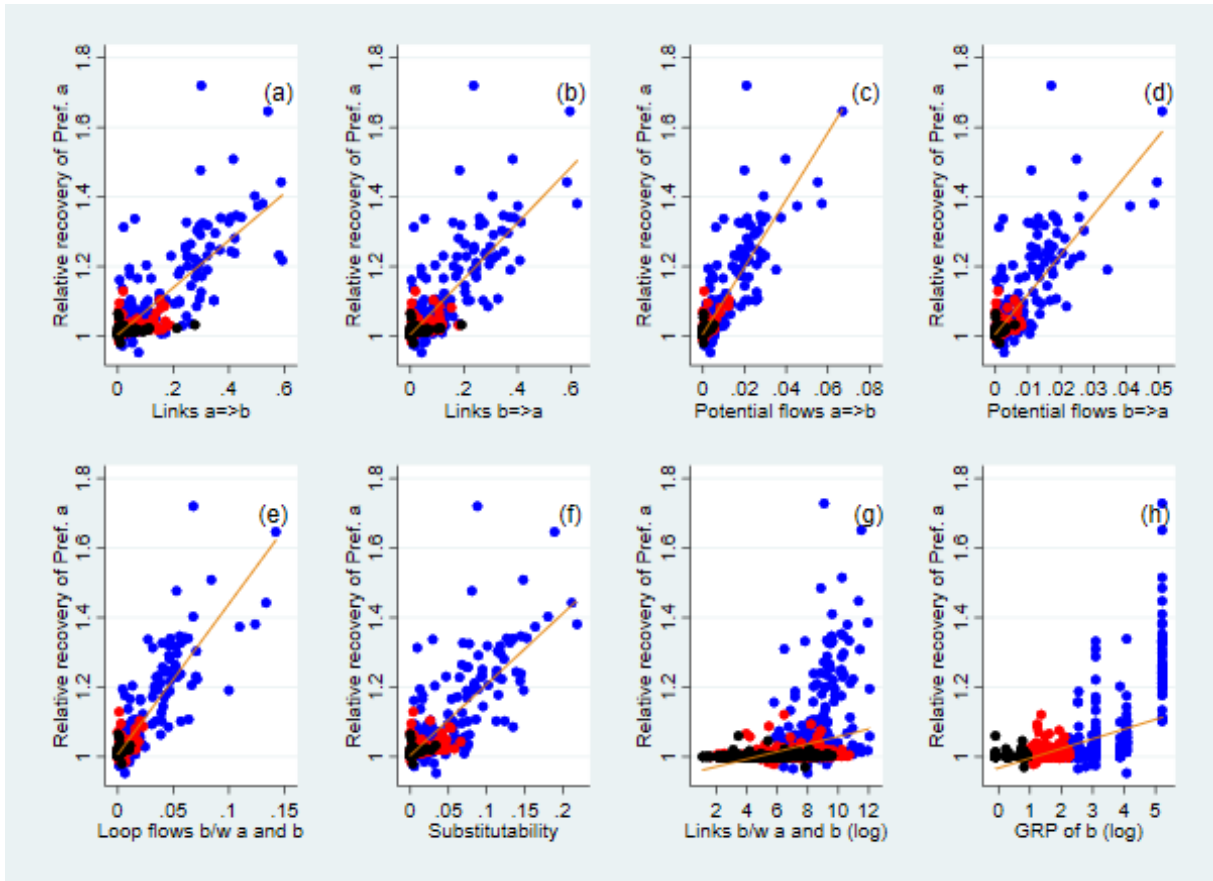


Figure C.9: Correlation between the relative recovery and selected network measures. See the caption of Figure 7 for the definitions of the variables used here. The red line in each panel signifies the fitted value from a linear regression that controls for the effect of the GRP of  $b$  and total number of links between  $a$  and  $b$  in (a)–(g). The blue, black, and red dots indicate the pairs of prefectures  $a$  and  $b$  for which the GRP of  $b$  is among the top 10, the bottom 10, or others, respectively.